



Programme 2026

Conferences

& Events

9 - 13 March 2026

Housing matters! On Monday 9

Palais des Festivals, Cannes

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Speakers



Opening Keynote

Tuesday 10 March – 15.00 -16.00 – Grand Auditorium Stage

Philippe Aghion, 2025 Nobel Prize in Economics, Professor

Philippe Aghion is Professor at the Collège de France and INSEAD, Visiting Professor at the London School of Economics and Fellow of the Econometric Society and the American Academy of Arts and Sciences. His research focuses on the economics of growth. With Peter Howitt, he is the originator of the Schumpeterian growth paradigm, which has subsequently been used to analyze the design of growth policies and the role of the state in the growth process. In 2001, Philippe Aghion was awarded the Yrjo Jahnsson Prize for the best European economist under 45, in 2009 he received the John Von Neumann Prize, and in March 2020 he shared the BBVA "Frontier of Knowledge Award" with Peter Howitt for having "developed a theory of economic growth based on the innovation that emerges from the process of creative destruction". More recently, Philippe Aghion has published a new book entitled "The Power of Creative Destruction" (Odile Jacob, Harvard University Press) in collaboration with C. Antonin and S. Bunel. On October 13, 2025, the Royal Swedish Academy of Sciences awarded him the Nobel Prize in Economics (the Bank of Sweden Prize in Economic Sciences in memory of Alfred Nobel), along with researchers Joel Mokyr and Peter Howitt, for their work on the impact of new technologies on economic growth

Ministers



KHALFAN AL SHUEILI
Minister of Housing and
Urban Planning
OMAN



SOPHIE HÆSTORP ANDERSEN
Minister for Social Affairs and
Housing
DENMARK

Middle East Focus – Capital, Cities, and Megaprojects
Thursday March 12 - 14.00 - 15.00
Geo Focus Stage (Palais Central P-1)



HON. JUDITH NABAKOoba
Minister of Lands, Housing
and Urban Development
UGANDA

Africa Focus – Digital, Urban, and Hospitality Infrastructure
Tuesday March 10 - 16.10 - 17.10
Geo Focus Stage (Palais Central P-1)



ANACLAUDIA ROSSBACH
United Nations Under-Secretary-General and Executive Director
UNITED NATIONS HUMAN SETTLEMENTS PROGRAMME (UN-HABITAT)

Opening Keynote - Housing Matters!
Monday March 9 - 14.05 - 14.15
Grand Auditorium (P1)

Making It Work: Scalable Solutions for
Affordable, Sustainable Housing
Tuesday March 10 - 10.00 - 11.30
Asset Class Stage (P3)



CAROLE ABBEY
Director of urban development and student & senior housing,
Member of the ExCom
CDC HABITAT



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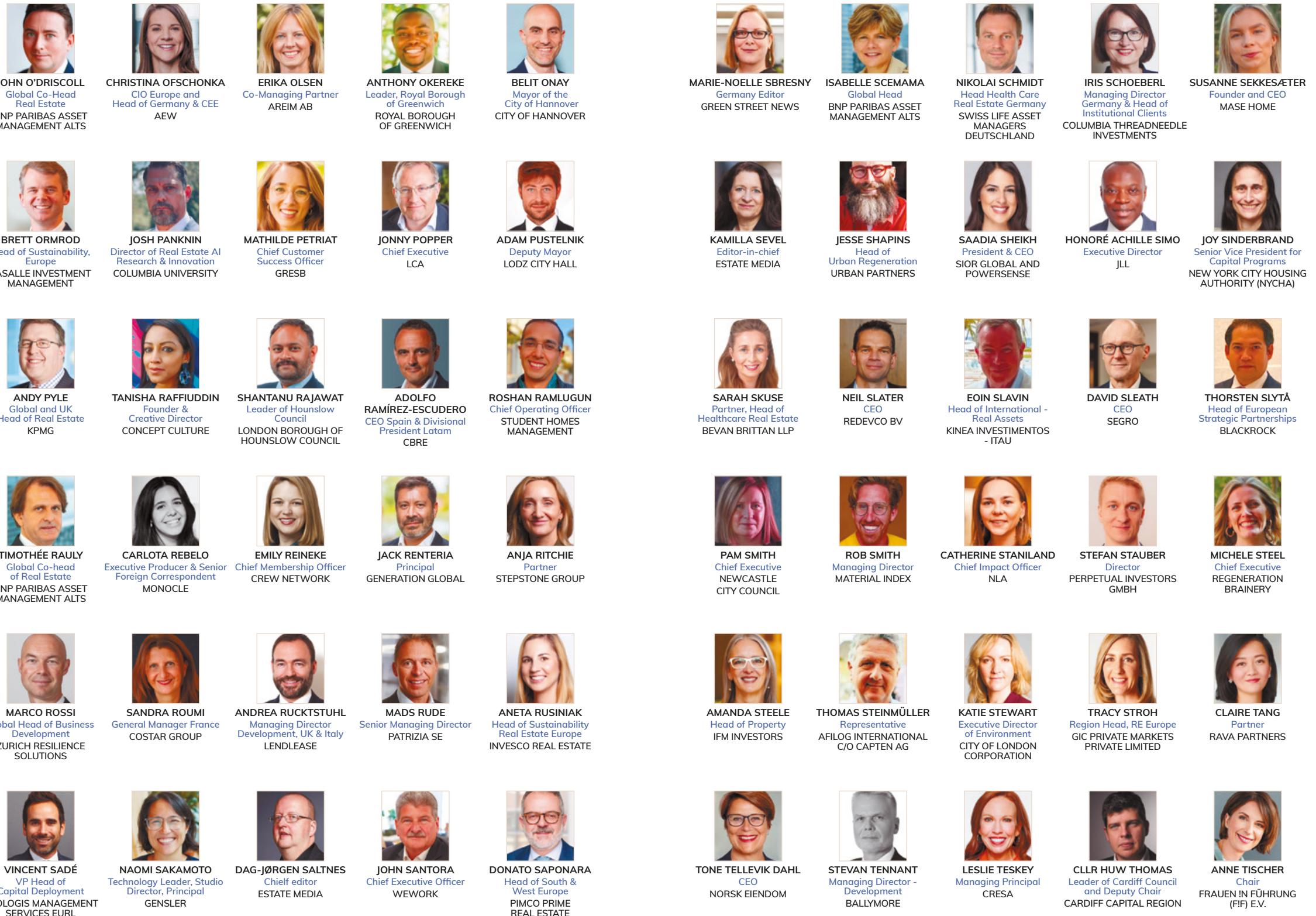


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Director, Global Networks
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Speakers



Speakers



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Head of Data Centres
Advisory, EMEA
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SOCIÉTÉ DE
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MIPIM 2026 conference programme will be organised around 4 Main Stages, 5 Pavilions Deep Dives and Outstanding Summits

4 MAIN STAGES

Leaders' perspective stage	Asset Class stage	Road to Zero stage	Geo Focus stage
Get ahead of the curve with big picture topics including investment trends.	Network & learn with your peers at six comprehensive workshops on living, logistics, healthcare, offices, data centers & life sciences.	Find out about the many innovative initiatives on the road to net zero. Walk away feeling inspired to do more.	Focus on some key Real Estate markets: Germany, the Nordics, Middle East, Africa, Asia, Latin America, Japan, US and Central and Eastern Europe.

5 PAVILIONS DEEP DIVES

UK HUB by mipim	DESTINATION FRANCE by mipim	LONDON AT MIPIM	greater PARIS POWERED BY BUSINESS BAO	HTL CONNECTION
Explore the latest trends, opportunities and challenges in this dedicated stage for the UK.	Explore the latest trends, opportunities and challenges in those dedicated conference sessions for France. In Gare Maritime.	The London Stand brings together the city's key stakeholders (developers, investors, architects, and policymakers) to foster partnerships & attract international investment.	Discover the latest trends and developments of the Francilien real estate market.	Deep dive into one of the most dynamic asset classes of the industry in this conference stage dedicated to hospitality, on the HTL connection Pavilion.

13.00 - 20.00
Grand Auditorium

HOUSING MATTERS!

a mipim[®] event

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Creating a new deal

The Housing Matters! conference will kick off on Monday afternoon, exploring the mismatch between housing supply and demand. Housing Matters! brings together investors, developers, local authorities, associations and urban experts to explore the latest trends in supply and demand, collaborative solutions for affordable housing, new housing models that match the products to the current needs and share visions of innovative housing of tomorrow.

- 13.00 Welcome Coffee
- 14.00 - 14.05 Welcome Address
- 14.05 - 14.15 Opening Keynote
- 14.15 - 15.00 Creating the Conditions for affordable housing
- 15.00 - 16.00 Collaborative solutions for affordable housing
- 16.00 - 16.30 Coffee Break
- 16.15 - 17.45 Housing Reboot Workshop
Salon Croisette
- 16.30 - 17.20 Smart Housing Solutions: Scaling Impact & Return
- 17.20 - 17.50 What's the next move?
- 17.50 - 18.00 Closing Remarks
- 18.00 - 20.00 Networking Cocktail

Open to all

16.00 - 22.00
Hotel outside Palais

RE INVEST SUMMIT

a mipim[®] event

The RE-Invest Opening and evening dinner
By invitation only

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RE-Invest has been providing for over a decade now at MIPIM an exclusive opportunity for sovereign wealth, pension and insurance funds and other capital owners to debate investment strategies for real estate in developed and emerging markets. Before the dinner, guests will answer the intriguing questions "What is keeping you awake at night?" and "What are you most excited about?"

By invitation only

16.00 - 19.00
Gare Maritime

North of England Welcome Drinks

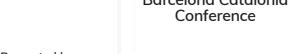
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North Place

Sessions with a purple frame are not to be missed sessions

Tuesday 10 March

<p>08.00 - 14.00 Hotel outside Palais</p> <p>RE INVEST SUMMIT by mipim By invitation only</p>		<p>PLATINUM SPONSOR BNP PARIBAS ASSET MANAGEMENT</p> <p>GOLD SPONSORS Aberdeen CMS PATRIZIA PIMCO REDEVCO</p> <p>DATA PARTNER Green Street News</p>		<p>15.00 - 16.00 Grand Auditorium</p> <p>MIPIM Opening Keynote Philippe Aghion 2025 Nobel Prize in Economics, Professor</p> 		<p>16.30 - 18.30 Gare Maritime - Harbor Room</p> <p>POLITICAL LEADERS SUMMIT by mipim event</p> <p>By invitation only</p>		<p>17.15 - 18.15 Grand Auditorium</p> <p>ESG Awards</p> <p>Organised by EUBIN</p>		<p>19.00 - 22.00 Hotel Martinez</p> <p>Opening Night</p>  <p>Open to all registered attendees and included in your MIPIM pass</p>		
Leaders' perspective stage Palais 5	Asset Class stage Palais 3	Road to Zero stage Palais 3	Harbour Room Gare Maritime	Geo Focus stage Palais Central (P-1)	UK Hub Verrière Grand Audi	Audi K Palais 4	Salon Croisette Palais 3	Debussy Room Palais 3	Verrière Californie Palais 5	Audi A Palais 3	HTL Connection stage C21 - Plage J. Macé	
14.00 - 15.00 Emerging Trends in Real Estate® in 2026 and Beyond	14.00 - 15.00 Life Sciences - The Great Recalibration: Asset Strategy in a Two-Speed Market	14.00 - 15.00 Your Yearly Briefing on Real Estate Decarbonisation: Investment, Trends and Policy	14.00 - 15.00 Invest in France, why?	14.00 - 15.00 Green Transformation (GX) in Japan	14.00 - 15.00 Stadiums, Cities, and the State: Should Government Referee Football-Led Regeneration?	14.00 - 15.00 BeNeLux Focus - Sector Divergence, Capital Flows, and Investment Strategy	14.00 - 15.00 Partner Session Invest Saudi	13.00 - 14.00 Norway Investor Summit: Norway - a safe haven in a troubled world	11.00 - 12.00 Saudi Arabia: Opening Up for Private Investments	11.00 - 12.00 Madrid Conference	11.00 - 11.45 Consumer brands, and the durability of brand-identity. How do you manage for long-term brand standards	
Organised by  				Organised by 	Organised by  		Organised by 		Organised by  	Organised by 		
16.10 - 17.10 The global investors' vision	16.10 - 18.10 DATA CENTERS SUMMIT by mipim	16.10 - 17.10 Intelligent Transitions: AI and Technology Powering the Net-Zero Shift		16.10 - 17.10 Africa Focus - Digital, Urban, and Hospitality Infrastructure	16.30 - 17.00 Panel Session "Meet Scotland"		16.30 - 18.00 Table ronde Horizon Léman « Villes en tension, bâtir sans terrain »				17.00 - 18.30 STR Performance Presentation "A year in review" + TE Keynote	
Sponsored by McKinsey & Company		From bits to bricks Part 1 - Securing Power, Sites, and Capital in the AI-Driven Investment Boom		Organised by 	17.00 - 19.00 Scotland at MIPIM Reception		Organised by 				Followed by a cocktail reception	
17.30 - 18.30 Conférence de presse France		Sponsored by Control Risks			By invitation only						Organised by 	

Wednesday 11 March

<p>11.00 - 14.30 Hotel outside Palais</p> <p>RE FAMILY SUMMIT by mlpini</p> <p>By invitation only</p> <p>Sponsored by </p>	<p>10.30 - 14.30 Gare Maritime</p> <p>FORUM DES TERRITOIRES by mlpini</p> <p>By invitation only</p> <p>Sponsored by </p>	<p>12.30 - 14.00 Asia Lunch</p> <p>Sponsored by </p> <p>By invitation only</p>		
<p>Leaders' perspective stage</p> <p>Palais 5</p> <p>10.00 - 11.00 Digital Real Estate Innovations Lecture I: Understanding AI (For Real): How It Actually Works and Why It Matters</p> <p>Content partner </p> <p>11.30 - 12.30 Digital Real Estate Innovations Lecture II: AI in Real Estate Investment: What's Being Used, What's Possible, and What's Next?</p> <p>Content partner </p> <p>14.00 - 15.00 Digital Real Estate Innovations Lecture III: Data-Driven Site Selection: Insights and Lessons Learned</p> <p>Content partner </p> <p>15.30 - 16.30 Digital Real Estate Innovations Lecture IV: Data Infrastructure and AI: Driving Investment Through Public-Private Collaboration</p> <p>Content partner </p> <p>17.00 - 18.30 Italy 2026: Cities as Platforms for Investment and Innovation</p> <p>Organised by </p>		<p>Asset Class stage</p> <p>Palais 3</p> <p>10.00 - 12.00 Living Workshop - Delivering Scale and Sustainability in a Supply-Starved Market</p> <p>10.00 - 11.00 Show Me the Money: Is Decarbonisation Still Worth It?</p> <p>11.30 - 12.30 Decarbonising Occupied Buildings: Practical Pathways</p> <p>12.00 - 12.30 Living Workshop - Meet the Experts - Networking Cocktail</p> <p>14.00 - 15.00 The Logistics Forum Part I: Global Forces, Geopolitics & the New Demand Equation</p> <p>14.00 - 15.00 The Price of Resilience: Too Risky to Stay, Too Valuable to Leave?</p> <p>15.30 - 17.00 The Logistics Forum Part II: From ESG to GSE: Sustainability, Infrastructure & Economic Reality</p> <p>16.00 - 17.30 Harbour Room</p> <p>Equality of opportunities in real estate</p> <p>17.00 - 17.30 The Logistics Forum Part III: Meet the experts - Networking Reception</p> <p>18.30 - 19.30 Main Room</p> <p>L'AFEX 30 ans d'export, autant de perspectives ! Organised by </p>	<p>Road to Zero stage</p> <p>Palais 3</p> <p>9.00 - 10.00 Harbour Room</p> <p>9.00 - 10.00 Investment Guide: Unlocking Opportunities in French Regions</p> <p>10.30 - 14.30 Main Room & Harbour Room</p> <p>11.30 - 12.30 FORUM DES TERRITOIRES</p> <p>14.00 - 15.00 Nordic Focus - Capital Flows, Rebound Dynamics, and Strategic Positioning</p> <p>15.30 - 16.30 CEE Focus - Infrastructure, Industry, and Urban Growth</p> <p>16.00 - 16.45 Partner Session Place North</p> <p>16.00 - 17.30 Harbour Room</p> <p>18.30 - 19.30 Main Room</p> <p>L'AFEX 30 ans d'export, autant de perspectives ! Organised by </p>	<p>Gare Maritime</p> <p>Gare Maritime</p> <p>Geo Focus stage</p> <p>Palais Central (P-1)</p> <p>UK Hub Verrière Grand Audi</p> <p>Palais 1</p> <p>Audi K</p> <p>Palais 4</p> <p>Salon Croisette</p> <p>Palais 3</p> <p>Debussy Room</p> <p>Palais 3</p> <p>Verrière Californie</p> <p>Palais 5</p> <p>Audi A</p> <p>Palais 3</p> <p>HTL Connection stage</p> <p>C21 - Plage J. Macé</p>
<p>10.00 - 11.00 Digital Real Estate Innovations Lecture I: Understanding AI (For Real): How It Actually Works and Why It Matters</p> <p>Content partner </p> <p>11.30 - 12.30 Digital Real Estate Innovations Lecture II: AI in Real Estate Investment: What's Being Used, What's Possible, and What's Next?</p> <p>Content partner </p> <p>14.00 - 15.00 Digital Real Estate Innovations Lecture III: Data-Driven Site Selection: Insights and Lessons Learned</p> <p>Content partner </p> <p>15.30 - 16.30 Digital Real Estate Innovations Lecture IV: Data Infrastructure and AI: Driving Investment Through Public-Private Collaboration</p> <p>Content partner </p> <p>17.00 - 18.30 Italy 2026: Cities as Platforms for Investment and Innovation</p> <p>Organised by </p>		<p>10.00 - 11.00 Playbook for German Capital - Unlocking Opportunities</p> <p>8.30 - 10.00 BPF UK Investor Breakfast</p> <p>9.45 - 10.40 Greater Liège: The Einstein Ambition at the Heart of a Territory Reinventing Itself</p> <p>10.15 - 11.00 The Next Generation of Investment - What Creative Strategies Should Cities and Regions be Deploying in Turbulent Times?</p> <p>10.45 - 11.40 Charleroi Metropole: the best kept secret in Belgian real estate</p> <p>11.15 - 12.00 Middleton, Greater Manchester - Our Town, Our Future, a co-operative approach to regeneration</p> <p>11.45 - 12.40 Tournai: where heritage inspires investment</p> <p>15.00 - 15.55 NAMUR / ARCHITECTURAL CONVERS(AT)ION</p> <p>15.30 - 16.30 People Flow - Redefined</p> <p>16.00 - 17.00 Tomorrow's Offices</p> <p>16.00 - 17.00 Barcelona Catalonia Conference</p> <p>18.00 - 19.30 Portuguese Investment Conference</p> <p>18.30 - 19.30 Cocktail ITA ICE</p> <p>15.30 - 16.30 European Logistics: Outlook and Investment Opportunities</p> <p>16.00 - 17.00 Italy 2026: Cities as Platforms for Investment and Innovation</p> <p>17.00 - 18.30 Italy 2026: Cities as Platforms for Investment and Innovation</p>	<p>10.00 - 11.00 Trends in U.S. Real Estate and Capital Markets</p> <p>Organised by </p> <p>11.00 - 12.00 Investing in Germany: Which segments and locations are currently in demand?</p> <p>Organised by </p> <p>11.45 - 12.40 Tourism: where heritage inspires investment</p> <p>Organised by </p> <p>15.00 - 15.55 NAMUR / ARCHITECTURAL CONVERS(AT)ION</p> <p>Organised by </p> <p>15.30 - 16.30 People Flow - Redefined</p> <p>Organised by </p> <p>17.00 - 18.30 Partner Session Bouygues Construction</p> <p>Presented by </p> <p>18.00 - 19.30 Portuguese Investment Conference</p> <p>Organised by </p> <p>18.30 - 19.30 Cocktail ITA ICE</p> <p>Organised by </p>	<p>9.30 - 10.30 Partner Session Madrid</p> <p>Organised by </p> <p>11.00 - 12.00 Invest in the Nordics - Introduction of large scale opportunities in safe and sustainable Iceland, a high-growth market</p> <p>Organised by </p> <p>11.30 - 12.00 Partner Session Wo2</p> <p>12.30 - 13.30 Spanish Conference</p> <p>Organised by </p> <p>14.30 - 15.30 How to assess the financial impact of decarbonization?</p> <p>Organised by </p> <p>15.30 - 16.30 European Logistics: Outlook and Investment Opportunities</p> <p>Organised by </p> <p>16.00 - 17.00 Italy 2026: Cities as Platforms for Investment and Innovation</p> <p>Organised by </p> <p>17.00 - 18.30 Italy 2026: Cities as Platforms for Investment and Innovation</p> <p>Organised by </p>

Thursday 12 March

9.30 - 12.30 Audi I Columbia AI Day	12.30 - 14.00 Majestic Hotel HTL Connection Lunch	14.45 - 14.45 Audi I Columbia AI course for Challengers	18.30 - 19.30 Grand Auditorium Stage mipim AWARDS GLOBAL SPONSOR Turkish Stones						
Leaders' perspective stage	Asset Class stage	Road to Zero stage	Main Room Gare Maritime	Harbour Room Gare Maritime	Geo Focus stage	UK Hub Verrière Grand Audi	Debussy Room	HTL Connection stage	Verrière California
Palais 5	Palais 3	Palais 3	Gare Maritime	Gare Maritime	Palais Central (P-1)	Palais 1	Palais 3	C21 - Plage J. Macé	Palais 5
<p>10.00 - 11.00 The Power of Partnership: Regeneration that Delivers Real Social Impact</p> <p>11.30 - 12.30 Investment Strategy Focus - Real Estate in Turbulent Times: Geopolitics and Macroeconomics Under the Microscope</p> <p>14.00 - 15.00 Investment Strategy Focus - Navigating the New Normal: Best Practice in Raising Capital</p>	<p>10.00 - 11.00 The Offices Workshop Part I: Global Trends, Local Markets - The Macro Impact</p> <p>11.00 - 12.10 The Offices Workshop Part II: Evolving Occupier Needs - The Next-Gen Office</p> <p>12.10 - 12.30 The Offices Workshop Part III: Meet the experts</p>	<p>10.00 - 11.00 The Net Zero Reality Check: A Live Market Quiz & Debate</p> <p>11.30 - 12.30 Purpose x Performance = Progress; the Built Environment at a Crossroads</p>	<p>10.00 - 11.00 DATA CENTERS SUMMIT <small>by mipim</small></p> <p>From Bits to Bricks Part 2 - Designing, Building, and Financing AI-Ready Infrastructure</p>	<p>9.00 - 10.30 ADI Occupiers Breakfast</p> <p>Organised by  Sur invitation unique</p>	<p>10.00 - 11.00 LATAM Focus - Identifying Safe Havens Amidst Tension</p> <p>Organised by </p>	<p>8.30 - 10.00 Industrial & Logistics Breakfast</p> <p>Organised by </p>	<p>8.30 - 10.00 Nordic Breakfast</p> <p>Organised by </p>		<p>10.00 - 11.00 Unlocking Investment Opportunities: Branded Residences How data identifies future "brand-ready" destinations - and why some markets take off</p>
<p>10.00 - 11.00 Sponsored by </p>	<p>11.00 - 12.10 Sponsored by  SIEMENS</p>	<p>12.10 - 12.30 Sponsored by </p>	<p>14.00 - 16.00 Healthcare Workshop - Senior Living & Care: Balancing Demographic Demand and Investment Risk</p>	<p>14.00 - 15.30 Adapting for a Changing Climate: Regenerating Cities and Strengthening Urban Resilience</p>	<p>12.30 - 13.00 DATA CENTERS SUMMIT <small>by mipim</small></p> <p>Meet the Experts Networking Cocktail</p> <p>Sponsored by </p>	<p>14.00 - 15.00 L'IA change-t-elle le pouvoir dans la ville ? Elus, promoteurs, architectes face à la souveraineté numérique</p> <p>Organised by </p>	<p>14.00 - 15.00 Middle East Focus - Capital, Cities, and Megaprojects</p>	<p>14.00 - 14.45 Panel Session "Scotland's Housing Landscape"</p> <p>Organised by </p>	<p>14.00 - 15.00 Leisure segment, which destinations and accommodations still offer an affordable escape, and what are the opportunities for developers?</p> <p>Organised by </p>
<p>14.00 - 15.00 Sponsored by </p>		<p>14.00 - 15.30 Sponsored by </p>	<p>16.00 - 16.30 Healthcare Workshop - Meet the Experts Networking</p> <p>Sponsored by </p>	<p>14.00 - 15.00 HTL Capital Meets Climate: Unlocking Housing Through Brownfield Regeneration</p>	<p>16.30 - 17.30 mipim CHALLENGERS</p> <p>Networking Cocktail</p>			<p>14.00 - 15.00 Premio de ilQI al MIPIM di Cannes</p>	<p>16.00 - 17.30 Organised by </p>
				<p>15.00 - 16.00 Partner Session Invest Saudi</p> <p>Organised by </p>	<p>15.00 - 15.45 A Tale of Two Northern Cities: Regeneration, Renewal and Diverging Paths - Perspectives From Tom Bloxham CBE MBE And George Clarke</p>	<p>14.00 - 15.00 Panel Session "Scotland's Housing Landscape"</p> <p>Organised by </p>	<p>14.00 - 15.00 Leisure segment, which destinations and accommodations still offer an affordable escape, and what are the opportunities for developers?</p> <p>Organised by </p>		<p>16.00 - 17.30 HTL Capital Meets Climate: Unlocking Housing Through Brownfield Regeneration</p>
				<p>16.30 - 17.30 Cocktail francophone</p>				<p>16.00 - 17.30 Organised by </p>	

French & UK Focuses



Palais 1

Tuesday 10 March

- 8.30 - 10.00**
Investor Breakfast
Organised by **Place**
- 10.15 - 11.00**
Manchester's Dynamic Decade: A New £1bn Model for Good Growth
- 11.15 - 12.00**
Capital, cities and connectivity: unlocking the UK's investment map
Organised by **ESTATES GAZETTE** In partnership with **AVISON YOUNG**
- 14.00 - 15.00**
Stadiums, Cities, and the State: Should Government Referee Football-Led Regeneration?
Organised by **Place**
- 16.15 - 17.00**
Panel Session - "Meet Scotland"
Organised by **Place**
- 17.00 - 19.00**
Scotland at MIPIM Reception
Organised by **Place**

Wednesday 11 March

- 8.30 - 10.00**
BPF UK Investor Breakfast
By invitation only
- 10.15 - 11.00**
The Next Generation of Investment - What Creative Strategies Should Cities and Regions be Deploying In Turbulent Times?
Organised by **Place**
- 11.15 - 12.00**
Middleton, Greater Manchester - Our Town, Our Future, a co-operative approach to regeneration
- 12.15 - 13.00**
Delivering Real Returns on the Road to Energy Efficiency and Net Zero: Investment, Innovation, and Impact
- 14.00 - 14.45**
Urban Reinvention & Resilience: Examples of Placemaking Having a Tangible Impact On Real Estate Investment
- 15.00 - 15.45**
Future Living: Aligning Investment, Affordability, Sustainability, and Community Impact
- 16.00 - 16.45**
Partner Session - Place North
Organised by **Place**

Thursday 12 March

- 8.30 - 10.00**
Industrial & Logistics Breakfast
Organised by **Place**
- 10.15 - 11.00**
Panel Session - "The Investable North"
Organised by **Place**
- 11.15 - 12.00**
Cities, capital, and local power: Urban regeneration in a devolved UK
Organised by **ing.**
- 14.00 - 14.45**
Panel Session - "Scotland's Housing Landscape"
Organised by **Place**
- 15.00 - 15.45**
A Tale of Two Northern Cities: Regeneration, Renewal and Diverging Paths. Perspectives From Tom Bloxham CBE MBE And George Clarke

C14

Tuesday 10 March

- 10.00 - 10.45**
The politics of place: what London's next chapter means for the built environment
- 11.00 - 11.45**
Transport as an engine for growth
- 12.00 - 12.45**
Reimagining use: alternative housing models for London
Sponsored by **Global Guardians**
- 14.00 - 14.45**
Innovative housing delivery: unlocking planning and viability through public-private partnerships
- 15.00 - 15.45**
Innovation hubs: connecting people, places and ideas through infrastructure
- 16.00 - 16.45**
Building the World: Skills for London's global built environment
- 17.00 - 19.00**
London Stand Opening Reception

Wednesday 11 March

- 10.00 - 10.45**
Asset or essential? Why the office is the newest tier of infrastructure
Sponsored by **ESTATES GAZETTE** In partnership with **BNP PARIBAS ASSET MANAGEMENT**
- 11.00 - 11.45**
Adaptive reuse: balancing investment value and historic preservation
- 12.00 - 12.20**
Keynote: London's economic outlook
- 14.00 - 14.45**
A panel
Sponsored by **ESTATES GAZETTE**
- 15.00 - 15.45**
Digital infrastructure for a smarter city

Thursday 12 March

- 10.00 - 10.45**
Function, flexibility, connectivity: London's approach to Life Sciences space
- 15.00 - 15.45**
Materials first: Practical sustainability & adaptive reuse in the Built Environment

Monday 9 March

- 16.15 - 17.45**
Salon Croisette
Table francophone pendant le networking dirigé (workshop)

Tuesday 10 March

- 14.00 - 15.00**
Harbour Room / Gare Maritime
Invest in France, why?
- 16.10 - 18.10**
Asset Class Stage (P3)
Data Centers Summit: From Bits to Bricks - Part 1: Securing Power, Sites, and Capital in the AI-Driven Investment Boom
Table francophone pendant le networking dirigé (workshop)
- 17.30 - 18.30**
Harbour Room / Gare Maritime
Conférence de presse France

Wednesday 11 March

- 9.00 - 10.00**
Harbour Room / Gare Maritime
Investment Guide: Unlocking Opportunities in French Regions
- 10.30 - 14.30**
Main Room & Harbour Room / Gare Maritime
- 16.00 - 17.30**
Harbour Room / Gare Maritime
Equality of opportunities in real estate
Table francophone pendant le networking dirigé (workshop)
- 18.30 - 19.30**
Main Room / Gare Maritime
30 ans d'export, autant de perspectives !
Organised by **ADEX**

Thursday 12 March

- 9.00 - 10.30**
Harbour Room / Gare Maritime
ADI Occupiers Breakfast
By invitation only
Organised by **ADI**
- 10.00 - 13.00**
Gare Maritime
Data Centers Summit: From Bits to Bricks - Part 2: Designing, Building, and Financing AI-Ready Infrastructure
Table francophone pendant le networking dirigé (workshop)
- 14.00 - 15.00**
Harbour Room / Gare Maritime
L'IA change-t-elle le pouvoir dans la ville ? Élus, promoteurs, architectes face à la souveraineté numérique
Organised by **afdi**
- 16.30 - 17.30**
Harbour Room / Gare Maritime
Cocktail francophone

C12

Tuesday 10 March

- 14.00 - 15.00**
Logement : Paris peut-elle redevenir un marché investissable ?
- 16.30 - 17.30**
Grand Paris Express : les projets qui redessinent la carte des investissements

Wednesday 11 March

- 10.00 - 11.00**
Quartiers d'affaires internationaux
Organised by **QAI**
- 11.30 - 12.30**
Paris 2026 : Reprendre l'avantage dans la compétition mondiale
- 14.30 - 15.30**
Data Centers : infrastructures, scalabilité - quelles stratégies ?
- 16.30 - 17.30**
Bureaux : transformer pour performer - les modèles qui s'imposent en 2026

Thursday 12 March

- 10.00 - 11.00**
Marchés locatifs en 2026 : signaux d'infexion et perspectives pour le Grand Paris
- 11.30 - 12.30**
Net Zero et tertiaire parisien : premiers résultats, nouvelles obligations, nouvelles valeurs
- 14.30 - 15.30**
Capital Paris 2026 : institutionnels, privés, family offices - qui finance quoi ?