



# Programme 2026

# Conferences & Events

**9 - 13 March 2026**

Housing matters! On Monday 9

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# Speakers

## Opening Keynote

Tuesday 10 March – 15.00 -16.00 – Grand Auditorium Stage

## Philippe Aghion, 2025 Nobel Prize in Economics, Professor

Philippe Aghion is Professor at the Collège de France and INSEAD, Visiting Professor at the London School of Economics and Fellow of the Econometric Society and the American Academy of Arts and Sciences. His research focuses on the economics of growth. With Peter Howitt, he is the originator of the Schumpeterian growth paradigm, which has subsequently been used to analyze the design of growth policies and the role of the state in the growth process. In 2001, Philippe Aghion was awarded the Yrjö Jahnsson Prize for the best European economist under 45, in 2009 he received the John Von Neumann Prize, and in March 2020 he shared the BBVA "Frontier of Knowledge Award" with Peter Howitt for having "developed a theory of economic growth based on the innovation that emerges from the process of creative destruction". More recently, Philippe Aghion has published a new book entitled "The Power of Creative Destruction" (Odile Jacob, Harvard University Press) in collaboration with C. Antonin and S. Bunel. On October 13, 2025, the Royal Swedish Academy of Sciences awarded him the Nobel Prize in Economics (the Bank of Sweden Prize in Economic Sciences in memory of Alfred Nobel), along with researchers Joel Mokyr and Peter Howitt, for their work on the impact of new technologies on economic growth

## Ministers



**KHALFAN AL SHUEILI**  
Minister of Housing and  
Urban Planning  
OMAN

Middle East Focus – Capital, Cities, and Megaprojects  
Thursday March 12 - 14.00 - 15.00  
Geo Focus Stage (Palais Central P-1)



**JAMES BROWNE**  
Minister for Housing, Local  
Government and Heritage  
IRELAND

Collaborative solutions for affordable housing  
Monday March 9 - 15.00 - 16.00  
Geo Focus Stage (Palais Central P-1)



**SOPHIE HÆSTORP ANDERSEN**  
Minister for Social Affairs  
and Housing  
DENMARK

Living Workshop – Delivering Scale and  
Sustainability in a Supply-Starved Market  
Wednesday March 11 - 10.00 - 12.30  
Asset Class Stage (P3)

Nordic Focus – Capital Flows, Rebound  
Dynamics, and Strategic Positioning  
Wednesday March 11 - 14.00 - 15.00  
Geo Focus Stage (Palais Central P-1)



**HON. JUDITH NABAKOoba**  
Minister of Lands, Housing  
and Urban Development  
UGANDA

Africa Focus – Digital, Urban, and Hospitality Infrastructure  
Tuesday March 10 - 16.10 - 17.10  
Geo Focus Stage (Palais Central P-1)

## UN-Habitat



**ANACLAUDIA ROSSBACH**  
United Nations Under-Secretary-  
General and Executive Director  
UNITED NATIONS HUMAN  
SETTLEMENTS PROGRAMME  
(UN-HABITAT)

Opening Keynote - Housing Matters!  
Monday March 9 - 14.05 - 14.15  
Grand Auditorium (P1)

Making It Work: Scalable Solutions for  
Affordable, Sustainable Housing  
Tuesday March 10 - 10.00 - 11.30  
Asset Class Stage (P3)



**CAROLE ABBEY**  
Director of urban  
development and student  
& senior housing,  
Member of the ExCom  
CDC HABITAT



**SUSAN AITKEN**  
Leader of the Council  
GLASGOW  
CITY COUNCIL



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Head of Investment  
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Head of Investor Intelligence  
& Strategy Capital Markets,  
Asia Pacific  
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Global Head of Real Estate  
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Director of BBC Workplace  
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ÉCONOMIQUE  
ET D'ATTRACTIVITÉ



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CEEVO, THE VAL D'OISE  
ATTRACTIVENESS AND  
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COO  
COFINIMMO



**LEM BINGLEY**  
Editor  
PROPERTY WEEK



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SIEMENS FRANCE



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Resi&Care  
SWISS LIFE ASSET  
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Vice President  
BGO

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**CHEDLI BOUJELLABIA**  
CEO  
ALYSSA PARTNERS JAPAN



**DAVID BOUTON**  
Co-Head, North America  
Real Estate Securitization  
& Financing  
CITI



**RICHARD BOYD**  
Senior Programme  
Manager  
LAUDES FOUNDATION



**ANNE BREEN**  
Global Head of Real Estate  
ABERDEEN INVESTMENTS



**MARIANNE BROOK**  
Development Director  
OLD OAK AND PARK  
ROYAL DEVELOPMENT  
CORPORATION



**FABRICE COQUIO**  
President  
DIGITAL REALTY



**TOM COPLEY**  
Deputy Mayor of London  
for Housing and  
Residential Development  
GREATER LONDON  
AUTHORITY



**FRANCES COPPOLA**  
Writer and speaker  
COPPOLA COMMENT



**SAM COTTON**  
CEO  
BATTERSEA POWER  
STATION DEVELOPMENT  
COMPANY



**DOMINIC CURRAN**  
Head of Communications  
BPF



**SUE BROWN**  
Managing Director  
REAL ESTATE BALANCE



**ALEXANDRA BRYANT**  
Global CEO, Valuations  
& Risk Advisory  
JLL



**MICHAEL BUCHANAN**  
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CMS CAMERON MCKENNA  
NABARRO OLSWANG LLP



**MURTAZA BUKHARI**  
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Partnerships UK & Europe  
SAMSUNG



**MARTEN BUNNEMANN**  
CFO  
E.ON INFRASTRUCTURE  
SOLUTIONS GMBH



**AUSTIN DABOH**  
Executive Leader  
-



**ANDREW DAKERS**  
CEO  
WEST LONDON BUSINESS



**HANNAH DALGLEISH**  
Director of Regeneration  
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LONDON BOROUGH OF  
TOWER HAMLETS



**ADINA DAVID**  
Managing Director  
POEM CAPITAL



**CÉCILE DE GUILLEBON**  
Présidente  
ESSERTO



**TIM BURKE**  
Editor  
ESTATES GAZETTE



**ADAM BURSTOW**  
Business Development  
Executive  
AWS



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Secretary for Urban and  
Metropolitan Development  
(SUMD)  
STATE DEPARTMENT FOR  
HOUSING AND URBAN  
DEVELOPMENT – KENYA



**ROSIE CADE**  
Founder  
RISING TIDE



**AUDREY CAMUS**  
Managing Director of  
Icade's Property company  
ICADE



**JOSE DE PEDRO**  
CDO  
DISTRITO NATURAL



**ABIGAIL DEAN**  
Head of Strategic Insights,  
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**MARIE DEFAY**  
Urban Economist &  
Strategic Planner  
SELF EMPLOYED



**ROXANA DELA FIAMOR**  
Global Policy Lead  
US GREEN BUILDING  
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City Mayor of Salford and  
Deputy Mayor of Greater  
Manchester  
SALFORD CITY COUNCIL



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CAMPOS-BRÉTILLON**  
Présidente-Fondatrice  
URBAPOL CONSULTING



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Head Portfolio Manager  
Hospitality  
SWISS LIFE ASSET  
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**SHELLEY CARROLL**  
Councillor & Budget Chief  
CITY OF TORONTO



**MEG CARTER**  
Regional Director  
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**FRANCESCO CECCHIN**  
Portfolio Manager  
PIMCO



**THOMAS DERMINE**  
Mayor of Charleroi  
CITY OF CHARLEROI



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HYPHEN



**BEN DIMSON**  
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MCKINSEY & COMPANY



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Deputy Managing Director  
BOUYGUES IMMOBILIER



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Partner Head of Research,  
MENA  
KNIGHT FRANK



**CATHERINE CHAN**  
Chief Development Officer  
HOTEL101 GLOBAL



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**DAME DAWN CHILDS**  
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Head of Research &  
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Sustainable Finance Lead  
WORLD GREEN  
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**MIG ESPADA**  
Founder & CEO  
PROPRIETES & CO



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Director & Executive  
ESG Advisor  
ROBBIE EPSOM LTD



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Co-CEO  
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Managing Director –  
Southern Europe  
GREYSTAR



**EDMAN CHOY**  
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HERZOG & DE MEURON



**GREG CLARK**  
Executive Chair, Warwick  
Innovation District  
THE UNIVERSITY  
OF WARWICK



**GEORGE CLARKE**  
Architect  
GEORGE CLARKE



**CHANTAL CLAVIER**  
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**SEBASTIANO FERRANTE**  
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Principal  
AIMCO



**MACIEJ FIJAŁKOWSKI**  
Secretary of the  
City of Warsaw  
CITY OF WARSAW



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Founder  
FINGAR DIRECT  
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**CHRIS FLEETWOOD**  
Chief Operating &  
Sustainability Officer  
REDEVCO UK

# Speakers



**CLAIRE FLURIN BELLEC**  
Founder of Curiosity  
Builders (Real Estate  
Strategy, R&D &  
Innovation), Author  
CURIOSITY



**HERMAN FØLLING NESS**  
Head of International  
Capital Markets  
MALLING



**ROBERT-JAN FOORTSE**  
Head of European  
Property Investments  
APG



**TAMAR FOUGERAS**  
LAVERGNOLLE  
Urban planner  
VINGT-CINQ



**CHRISTIAN GAEBLER**  
Senator for Urban  
Development, Building  
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SENATE DEPARTMENT



**EMMA HARVEY-SMITH**  
Managing Director,  
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ESG Lead, Europe and Asia  
ABERDEEN INVESTMENTS



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**MANUELLE GAUTRAND**  
Architect, founding partner  
MANUELLE GAUTRAND  
ARCHITECTURE



**RACHEL HOOLAHAN**  
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CEE & Country Head  
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Global Logistics Growth  
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Minister for Social Affairs  
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**WEI LI**  
Global Chief Investment  
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**JOSH LIAW**  
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**OSMAR LIMA**  
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RIO DE JANEIRO CITY  
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JLL Industrial + Logistics  
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**HUBERT MICHALAK**  
President  
HILLWOOD POLAND



**SANDIE MICHELIS**  
DGA en charge des  
opérations hors IdF  
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**COSTAS LIVADARIS**  
EMEA Hospitality &  
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CEO  
WE RISE IN



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Executive Director,  
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SOGEPROM



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President & CEO  
MIAMI-DADE BEACON  
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Portuguese  
MAYOR OF LISBON



**VENESSA MOFFAT**  
Executive Director  
THE DCA -  
DATA CENTRE ALLIANCE



**MAHDI MOKRANE**  
Head of Fund  
Management Real Estate  
PATRIZIA SE



**TIMOTHY MOONEN**  
MD  
THE BUSINESS OF CITIES



**VICTORIA LUNN**  
Business Director  
SEVENTH FLOOR



**RIKKE LYKKE**  
Group CEO  
CATELLA



**ELIN MACK LØVDAL**  
Partner  
HAAVIND LAW FIRM



**ALEXANDRE MAÏKOVSKY**  
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EPA SÉNART



**DIMITRIS MANIKIS**  
President EMEA  
WYNDHAM HOTELS  
& RESORTS



**BRIAN MORAN**  
Senior Managing Director  
HINES



**JAKOB NORMAN-HANSEN**  
Director, Global Networks  
& Partnerships  
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**ALEX NOTAY**  
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**AMANDA NURSE**  
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CEO  
SHAPE



**CHARLES MANNA**  
Managing Director  
- Large Loans  
BANK OF AMERICA



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Regional Director  
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Belge  
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D'IDETA



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CIO Europe and  
Head of Germany & CEE  
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**ERIKA OLSEN**  
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**ANTHONY OKEREKE**  
Leader, Royal Borough  
of Greenwich  
ROYAL BOROUGH  
OF GREENWICH



**BELIT ONAY**  
Mayor of the  
City of Hannover  
CITY OF HANNOVER

# Speakers



**BRETT ORMROD**  
Head of Sustainability,  
Europe  
LASALLE INVESTMENT  
MANAGEMENT



**JOSH PANKNIN**  
Director of Real Estate AI  
Research & Innovation  
COLUMBIA UNIVERSITY



**ROLAND PAUL**  
PRESIDENT  
GSE



**MATHILDE PETRIAT**  
Chief Customer  
Success Officer  
GRESB



**JAN PLÜCKHAHN**  
Head Real Estate  
SWISS LIFE  
ASSET MANAGERS



**NAOMI SAKAMOTO**  
Technology Leader, Studio  
Director, Principal  
GENSLER



**DAG-JØRGEN SALTNES**  
Chief editor  
ESTATE MEDIA



**JOHN SANTORA**  
Chief Executive Officer  
WEWORK



**DONATO SAPONARA**  
Head of South &  
West Europe  
PIMCO PRIME  
REAL ESTATE



**MARIE-NOELLE SBRESNY**  
Germany Editor  
GREEN STREET NEWS



**JONNY POPPER**  
Chief Executive  
LCA



**STANISLAS POTTIER**  
President  
BBCA & LCB



**JACK PRINGLE**  
Chair of the Board  
RIBA



**ADAM PUSTELNIK**  
Deputy Mayor  
LODZ CITY HALL



**ANDY PYLE**  
Global and UK  
Head of Real Estate  
KPMG



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BNP PARIBAS ASSET  
MANAGEMENT ALTS



**NIKOLAI SCHMIDT**  
Head Health Care  
Real Estate Germany  
SWISS LIFE ASSET  
MANAGERS  
DEUTSCHLAND



**IRIS SCHOEBERL**  
Managing Director  
Germany & Head of  
Institutional Clients  
COLUMBIA THREADNEEDLE  
INVESTMENTS



**LINE SCHULTZ**  
head of Transformative  
partnerships  
VELUX



**JONATHAN SEBBANE**  
CEO  
SOGARIS



**TANISHA RAFFIUDDIN**  
Founder &  
Creative Director  
CONCEPT CULTURE



**SHANTANU RAJAWAT**  
Leader of Hounslow  
Council  
LONDON BOROUGH OF  
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CEO Spain & Divisional  
President Latam  
CBRE



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Chief Operating Officer  
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MANAGEMENT



**TIMOTHÉE RAULY**  
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MASE HOME



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ESTATE MEDIA



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Executive Director  
JLL



**CARLOTA REBELLO**  
Executive Producer & Senior  
Foreign Correspondent  
MONOCLE



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Chief Membership Officer  
CREW NETWORK



**JACK RENTERIA**  
Principal  
GENERATION GLOBAL



**JEAN-BAPTISTE REY**  
French  
DEPUTY GENERAL MA-  
NAGER



**STEIJN RIBBENS**  
CEO  
KASDANS SCIENCE  
PARTNER



**HENRY SIMPSON**  
CEO  
SOHOMA INTERNATIONAL



**JOY SINDERBRAND**  
Senior Vice President  
for Capital Programs  
NEW YORK CITY HOUSING  
AUTHORITY (NYCHA)



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Partner, Head of  
Healthcare Real Estate  
BEVAN BRITTON LLP



**NEIL SLATER**  
CEO  
REDEVCO BV



**EOIN SLAVIN**  
Head of International -  
Real Assets  
KINEA INVESTIMENTOS  
- ITAU



**ANJA RITCHIE**  
Partner  
STEPSTONE GROUP



**FRANCISCO ROCHA  
ANTUNES**  
Executive President  
MOME



**JOANNE RONEY**  
Managing Director  
BIRMINGHAM CITY  
COUNCIL



**MARCO ROSSI**  
Global Head of Business  
Development  
ZURICH RESILIENCE  
SOLUTIONS



**STEVE ROTHERAM**  
Mayor of the Liverpool City  
Region  
LIVERPOOL CITY REGION  
COMBINED AUTHORITY



**DAVID SLEATH**  
CEO  
SEGRO



**THORSTEN SLYTÄ**  
Head of European  
Strategic Partnerships  
BLACKROCK



**PAM SMITH**  
Chief Executive  
NEWCASTLE  
CITY COUNCIL



**ROB SMITH**  
Managing Director  
MATERIAL INDEX



**CATHERINE STANILAND**  
Chief Impact Officer  
NLA



**SANDRA ROUMI**  
General Manager France  
COSTAR GROUP



**ANDREA RUCKTSTUHL**  
Managing Director  
Development, UK & Italy  
LENLEASE



**MADS RUDE**  
Senior Managing Director  
PATRIZIA SE



**ANETA RUSINIAK**  
Head of Sustainability  
Real Estate Europe  
INVESCO REAL ESTATE



**VINCENT SADÉ**  
VP Head of  
Capital Deployment  
PROLOGIS MANAGEMENT  
SERVICES EURL



**STEFAN STAUBER**  
Director  
PERPETUAL INVESTORS  
GMBH



**MICHELE STEEL**  
Chief Executive  
REGENERATION  
BRAINERY



**AMANDA STEELE**  
Head of Property  
IFM INVESTORS



**THOMAS STEINMÜLLER**  
Representative  
AFILOG INTERNATIONAL  
C/O CAPTEN AG



**INGO STEVES**  
Managing Partner Logistics,  
Swiss Life Asset Managers  
SWISS LIFE  
ASSET MANAGERS

# Speakers



**KATIE STEWART**  
Executive Director of Environment  
CITY OF LONDON CORPORATION



**TRACY STROH**  
Region Head, RE Europe  
GIC PRIVATE MARKETS PRIVATE LIMITED



**CLAIRE TANG**  
Partner  
RAVA PARTNERS



**MARIE-CECILE TARDIEU**  
COO - Directrice Générale déléguée  
BUSINESS FRANCE



**NEDA TASSOUBI**  
Lawyer  
JEANTET



**JEAN-PHILIPPE WATELET**  
Managing Director  
VASTINT FRANCE SAS



**RENE WESSELS**  
Senior Executive - Private Clients  
INVESTEC BANK LIMITED (DIFC BRANCH)



**MARK WHYTE**  
Global Head, Built Environment and Infrastructure  
CONTROL RISKS



**DAMIAN WILD**  
Managing Director  
ING



**LAURA WILD**  
Partner  
BCLP



**TONE TELLEVIK DAHL**  
CEO  
NORSK EIENDOM



**STEVAN TENNANT**  
Managing Director – Development  
BALLYMORE



**LESLIE TESKEY**  
Managing Principal  
CRESA



**CLLR HUW THOMAS**  
Leader of Cardiff Council and Deputy Chair  
CARDIFF CAPITAL REGION



**ANDREW THOMSON**  
Senior Director, Operational Real Estate  
UNITED TRUST BANK



**JULIE WILLEM**  
Archilab & Development Director  
ATENOR



**SIMON WILLIAMS**  
Head of National Markets  
BNP PARIBAS REAL ESTATE UK



**CHRIS WILLIAMSON**  
President  
RIBA



**GESA WILMS**  
COO  
DEKA IMMOBILIEN INVESTMENT GMBH



**EMILY WILSON**  
Director of Partnerships  
NINETY FOUR GROUP



**ANNE TISCHER**  
Chair  
FRAUEN IN FÜHRUNG (FIF) E.V.



**LOTTIE TOLLMAN**  
Head of Data Centres Advisory, EMEA  
COLLIERS



**ANNACHIARA TORCIANO**  
Head of Sustainability and Communication  
SLÄTTÖ



**JULIE TOWNSEND**  
Global Co-Head of Sustainability  
PGIM REAL ESTATE



**FRANÇOIS TRAUSCH**  
CEO & CIO  
PIMCO PRIME REAL ESTATE



**CRAIG WRIGHT**  
Head of European Real Estate Investment Research  
ABERDEEN INVESTMENTS



**KEI YOKOZAWA**  
General Manager  
MITSUBISHI ESTATE CO.,LTD.



**JUSTIN YOUNG**  
Chief Executive Officer  
RICS



**HANNAH YULO-LUCCINI**  
CEO  
HOTEL101 GLOBAL PTE LTD



**DOROTA WĄSOWSKA-KUZDRA**  
Senior Partner – Corporate Finance & Living Services  
COLLIERS POLAND SP. Z O.O.



**MARIYA TSVETKOVA**  
Director  
URBAN PARTNERS



**LUCINDA TURNER**  
Assistant Director Planning and Regeneration  
GREATER LONDON AUTHORITY



**ALEXANDRE VACHAUDEZ**  
Belge  
CHEF DE CABINET DE LA BOURGMESTRE DE LA VILLE DE TOURNAI



**HUIB VAESSEN**  
Head of Research & Analytics Real Assets  
APG ASSET MANAGEMENT



**RON VAN BLOOIS**  
Chair  
SENIOR HOUSING AND HEALTHCARE ASSOCIATION



**CHRISTEL ZORDAN**  
CEO  
SOCIÉTÉ DE LA TOUR EIFFEL



**SEBASTIAN VAN LOON**  
Managing Director, Head of EMEA Real Estate, Gaming, Lodging & Leisure  
DEUTSCHE BANK



**BAS VAN RIJSBERGEN**  
General Director of Urban Development  
THE CITY OF THE HAGUE



**RICHARD VARKEY**  
Managing Director, Head of Real Estate  
INVESTMENT MANAGEMENT CORPORATION OF ONTARIO



**KLAAS VERSCHUURE**  
Alderman for Urban Development, Libraries and European Affairs.  
THE CITY OF THE HAGUE



**JOSEF VOLLMAYR**  
Co-Founder & Co-CEO  
LIMEHOME GMBH



**DANIEL VON BARLOEWEN**  
Senior Vice President, Head of Global Residential Development  
ACCOR



**ULRICH VON CREYITZ**  
CIO Real Estate Europe  
DWS



**HENRIKE WALDBURG**  
Managing Director  
UNION INVESTMENT REAL ESTATE GMBH



**SIMON WALLACE**  
Global Co-head of Research  
DWS



**JOHN WALSH**  
Chief Executive  
BELFAST CITY COUNCIL



MIPIM 2026 conference programme will be organised around 4 Main Stages, 5 Pavilions Deep Dives and Outstanding Summits

## 4 MAIN STAGES

Leaders' perspective stage	Asset Class stage	Road to Zero stage	Geo Focus stage
Get ahead of the curve with big picture topics including investment trends and AI.	Network & learn with your peers at six comprehensive workshops on living, logistics, healthcare, offices, data centers & life sciences.	Find out about the many innovative initiatives on the road to net zero. Walk away feeling inspired to do more.	Focus on some key Real Estate markets: Germany, the Nordics, Middle East, Africa, Asia, Latin America, Japan, US and Central and Eastern Europe.

## 5 PAVILIONS DEEP DIVES

UK HUB by mipim	DESTINATION FRANCE by mipim	LONDON AT MIPIM	greater PARIS POWERED BY BUSINESS IMMO	HTL CONNECTION
Explore the latest trends, opportunities and challenges in this dedicated stage for the UK.	Explore the latest trends, opportunities and challenges in those dedicated conference sessions for France. In Gare Maritime.	The London Stand brings together the city's key stakeholders (developers, investors, architects, and policymakers) to foster partnerships & attract international investment.	Discover the latest trends and developments of the Francilian real estate market. Powered by Business Immo	Deep dive into one of the most dynamic asset classes of the industry in this conference stage dedicated to hospitality, on the HTL connection Pavilion.

13.00 - 20.00  
Grand Auditorium

## HOUSING MATTERS!

a mipim event

RESIDENTIAL PARTNER

Grupo **RZK**

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Barcelona Catalonia

Generalitat de Catalunya Government of Catalonia

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ECE

### Creating a new deal

The Housing Matters! conference will kick off on Monday afternoon, exploring the mismatch between housing supply and demand. Housing Matters! brings together investors, developers, local authorities, associations and urban experts to explore the latest trends in supply and demand, collaborative solutions for affordable housing, new housing models that match the products to the current needs and share visions of innovative housing of tomorrow.

- 13.00 Welcome Coffee
- 14.00 - 14.05 Welcome Address
- 14.05 - 14.15 Opening Keynote
- 14.15 - 15.00 Creating the Conditions for affordable housing
- 15.00 - 16.00 Collaborative solutions for affordable housing
- 16.00 - 16.30 Coffee Break
- 16.15 - 17.45 Housing Reboot Workshop Salon Croisette
- 16.30 - 17.20 Smart Housing Solutions: Scaling Impact & Return
- 17.20 - 17.50 What's the next move?
- 17.50 - 18.00 Closing Remarks
- 18.00 - 20.00 Networking Cocktail

Open to all

16.00 - 22.00  
Hotel outside Palais

## RE INVEST SUMMIT

a mipim event

The RE-Invest Opening and evening dinner  
By invitation only

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Green Street

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RE-Invest has been providing for over a decade now at MIPIM an exclusive opportunity for sovereign wealth, pension and insurance funds and other capital owners to debate investment strategies for real estate in developed and emerging markets. Before the dinner, guests will answer the intriguing questions "What is keeping you awake at night?" and "What are you most excited about?"



By invitation only

16.00 - 19.00  
Gare Maritime

## North of England Welcome Drinks
























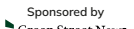














ORGANISED BY

NORTH Place

<div>08.00 - 14.00</div> <div>Hotel outside Palais</div> <div>RE INVEST SUMMIT</div> <div>by mipim</div> <div>By invitation only</div>			<div>PLATINUM SPONSOR</div> <div>BNP PARIBAS ASSET MANAGEMENT</div> <div>GOLD SPONSORS</div> <div>aberndeen investments</div> <div>CMS PACIFIC RIM</div> <div>PATRIZIA</div> <div>PIMCO</div> <div>REDEVCO</div> <div>DATA PARTNER</div> <div>Green Street</div>			<div>15.00 - 16.00</div> <div>Grand Auditorium</div> <div>MIPIM Opening Keynote</div> <div>Philippe Aghion</div> <div>2025 Nobel Prize in Economics, Professor</div> <div></div>			<div>16.30 - 18.30</div> <div>Gare Martime - Harbor Room</div> <div>POLITICAL LEADERS SUMMIT</div> <div>by mipim</div> <div>By invitation only</div>			<div>17.15 - 18.15</div> <div>Grand Auditorium</div> <div>ESG Awards</div> <div>Organised by</div> <div>EUBIN</div>			<div>19.30 - 00.00</div> <div>Hotel Martinez</div> <div>Opening Night</div> <div></div> <div>Open to all registered attendees and included in your MIPIM pass</div>		
Leaders' perspective stage	Asset Class stage	Road to Zero stage	Harbour Room Gare Maritime	Geo Focus stage	UK Hub Verrière Grand Audi	Audi K	Salon Croisette	Debussy Room	Verrière Californie	Audi A	HTL Connection stage						
Palais 5	Palais 3	Palais 3	Gare Maritime	Palais Central (P-1)	Palais 1	Palais 4	Palais 3	Palais 3	Palais 5	Palais 3	C21 - Plage J. Macé						
	<div>10.00 - 11.30</div> <div>HOUSING MATTERS!</div> <div>by mipim</div> <div>Making It Work: Scalable Solutions for Affordable, Sustainable Housing</div>				<div>8.30 - 10.00</div> <div>Investor Breakfast</div> <div>Organised by</div> <div>Place</div> <div>By invitation only</div> <div>10.15 - 11.00</div> <div>Manchester's Dynamic Decade: A New £1bn Model for Good Growth</div> <div>11.30 - 12.30</div> <div>De-Risk Housing: Capital will follow</div> <div>Organised by</div> <div>UN-HABITAT</div> <div>11.15 - 12.00</div> <div>Capital, cities and connectivity: unlocking the UK's investment map</div> <div>Organised In partnership with</div> <div>ESTATES GAZETTE</div> <div>AVISON YOUNG</div> <div>14.00 - 15.00</div> <div>Emerging Trends in Real Estate® in 2026 and Beyond</div> <div>Organised by</div> <div>PwC</div> <div>Urban Land Institute</div> <div>16.10 - 17.10</div> <div>The global investors' vision</div> <div>Sponsored by</div> <div>McKinsey &amp; Company</div> <div>17.30 - 19.00</div> <div>Conférence de presse France</div>	<div>14.00 - 15.00</div> <div>Life Sciences - The Great Recalibration: Asset Strategy in a Two-Speed Market</div> <div>14.00 - 15.00</div> <div>Your Yearly Briefing on Real Estate</div> <div>Decarbonisation: Investment, Trends and Policy</div> <div>16.10 - 17.10</div> <div>Intelligent Transitions: AI and Technology Powering the Net-Zero Shift</div> <div>16.30 - 18.30</div> <div>POLITICAL LEADERS SUMMIT</div> <div>by mipim</div> <div>Solving shared urban challenges together</div> <div>By invitation only</div>	<div>14.00 - 15.00</div> <div>Invest in France, why?</div> <div>FRANCE</div> <div>Sponsored by</div> <div>PROLOGIS</div> <div>16.10 - 17.10</div> <div>Africa Focus - Digital, Urban, and Hospitality Infrastructure</div> <div>17.00 - 19.00</div> <div>Scotland at MIPIM Reception</div> <div>Organised by</div> <div>Place</div> <div>By invitation only</div>	<div>14.00 - 15.00</div> <div>BeNeLux Focus - Sector Divergence, Capital Flows, and Investment Strategy</div> <div>16.00 - 17.00</div> <div>REAL BELGIUM TALKS</div> <div>"Building in a World of Permanent Crisis: From Stability to Strategic Agility"</div> <div>Organised by</div> <div>Belgium</div> <div>16.30 - 18.00</div> <div>Table ronde Horizon Léman « Villes en tension, bâtir sans terrain »</div> <div>Organised by</div> <div>Horizon Léman</div>	<div>13.00 - 14.00</div> <div>Norway Investor Summit: Norway - a safe haven in a troubled world</div> <div>Organised by</div> <div>Haavind Malling</div> <div>NORSK EIENDOM</div> <div>14.00 - 15.00</div> <div>The Architecture of Foresight: Designing Expo 2030 Riyadh</div> <div>Organised by</div> <div>WV EXPO 2030</div> <div>RIYADH</div> <div>SAUDI ARABIA</div> <div>Represented by</div> <div>INVEST SAUDI</div>	<div>11.00 - 12.00</div> <div>Saudi Arabia: Opening Up for Private Investments</div> <div>Organised by</div> <div>strategy&amp;</div> <div>Part of the PwC network</div> <div>11.00 - 12.00</div> <div>Madrid Conference</div> <div>Organised by</div> <div>Generación de Madrid</div> <div>MADRID</div> <div>11.00 - 11.45</div> <div>Consumer brands, and the durability of brand-identity. How do you manage for long-term brand standards</div> <div>17.00 - 18.30</div> <div>STR Performance Presentation "A year in review" + TE Keynote</div> <div>Followed by a cocktail reception</div> <div>Organised by</div> <div>STR</div>							

<div>11.00 - 14.30</div> <div>Hotel outside Palais</div> <div>RE FAMILY SUMMIT</div> <div>Sponsored by</div> <div>CATELLA</div> <div>By invitation only</div> <div>PARTNER</div> <div>AFFO</div>			<div>10.30 - 14.30</div> <div>Gare Maritime</div> <div>FRANCE</div> <div>FORUM DES TERRITOIRES</div> <div>By invitation only</div>			<div>12.30 - 14.00</div> <div>Majestic Hotel Asia Lunch</div> <div>Powered by</div> <div>mipimi</div> <div>Sponsored by</div> <div>INVEST SEUL</div> <div>By invitation only</div>					
Leaders' perspective stage	Asset Class stage	Road to Zero stage	Gare Maritime	Geo Focus stage	UK Hub	Audi K	Salon Croisette	Debussy Room	Verrière Californie	Audi A	HTL Connection stage
Palais 5	Palais 3	Palais 3	Gare Maritime	Palais Central (P-1)	Palais 1	Palais 4	Palais 3	Palais 3	Palais 5	Palais 3	C21 - Plage J. Macé
<div>10.00 - 11.00</div> <div>Digital Real Estate Innovations</div> <div>Lecture I: Understanding AI (For Real): How It Actually Works and Why It Matters</div> <div>Content partner</div> <div>COLUMBIA UNIVERSITY</div>	<div>10.00 - 12.00</div> <div>Living Workshop - Delivering Scale and Sustainability in a Supply-Starved Market</div> <div>Sponsored by</div> <div>GREYSTAR</div> <div>12.00 - 12.30</div> <div>Living Workshop - Meet the Experts - Networking Cocktail</div> <div>Sponsored by</div> <div>GREYSTAR</div>	<div>10.00 - 11.00</div> <div>Show Me the Money: Is Decarbonisation Still Worth It?</div> <div>11.30 - 12.30</div> <div>Decarbonising Occupied Buildings: Practical Pathways</div> <div>Sponsored by</div> <div>measurabl</div> <div>14.00 - 15.00</div> <div>The Price of Resilience: Too Risky to Stay, Too Valuable to Leave?</div> <div>Sponsored by</div> <div>CLIMATE X</div>	<div>9.00 - 10.00</div> <div>Harbour Room</div> <div>FRANCE</div> <div>Investment Guide: Unlocking Opportunities in French Regions</div> <div>10.30 - 14.30</div> <div>Main Room &amp; Harbour Room</div> <div>FRANCE</div> <div>FORUM DES TERRITOIRES</div> <div>By invitation only</div> <div>16.00 - 17.30</div> <div>Harbour Room</div> <div>Equality of opportunities in real estate</div> <div>18.30 - 19.30</div> <div>Main Room</div> <div>FRANCE</div> <div>L'AFEX 30 ans d'export, autant de perspectives !</div> <div>Organised by</div> <div>AFEX</div>	<div>10.00 - 11.00</div> <div>Playbook for German Capital – Unlocking Opportunities</div> <div>11.30 - 12.30</div> <div>Invest in Asia</div> <div>Sponsored by</div> <div>GARY VENTURES</div> <div>14.00 - 15.00</div> <div>Nordic Focus - Capital Flows, Rebound Dynamics, and Strategic Positioning</div> <div>15.30 - 16.30</div> <div>CEE Focus - Infrastructure, Industry, and Urban Growth</div>	<div>8.30 - 10.00</div> <div>BPF UK Investor Breakfast</div> <div>Organised by</div> <div>BPF</div> <div>By invitation only</div> <div>10.15 - 11.00</div> <div>The Next Generation of Investment – What Creative Strategies Should Cities and Regions be Deploying In Turbulent Times?</div> <div>11.15 - 12.00</div> <div>Middleton, Greater Manchester - Our Town, Our Future, a co-operative approach to regeneration</div> <div>12.15 - 13.00</div> <div>Delivering Real Returns on the Road to Energy Efficiency and Net Zero: Investment, Innovation, and Impact</div> <div>14.00 - 14.45</div> <div>Urban Reinvention &amp; Resilience: Examples of Placemaking Having a Tangible Impact On Real Estate Investment</div> <div>15.00 - 15.45</div> <div>Future Living: Aligning Investment, Affordability, Sustainability, and Community Impact</div> <div>16.00 - 16.45</div> <div>Partner Session Place North</div> <div>Organised by</div> <div>Place</div> <div>17.00 - 19.00</div> <div>BPF Building our Future Drinks Reception</div> <div>Organised by</div> <div>BPF</div>	<div>9.45 - 10.40</div> <div>Greater Liège: The Einstein Ambition at the Heart of a Territory Reinventing Itself</div> <div>Organised by</div> <div>GRE LIEGE</div> <div>10.45 - 11.40</div> <div>Charleroi Metropole: the best kept secret in Belgian real estate</div> <div>Organised by</div> <div>igretec*</div> <div>11.45 - 12.40</div> <div>Tournai : where heritage inspires investment</div> <div>Organised by</div> <div>IDETA</div> <div>14.00 - 15.00</div> <div>Brussels Leading the Low-Carbon Transition</div> <div>Organised by</div> <div>hub brussels</div> <div>15.00 - 15.55</div> <div>NAMUR / ARCHITECTURAL CONVERS(AT)ION</div> <div>Organised by</div> <div>A!</div>	<div>9.30 - 10.30</div> <div>Building the Future: How Technology is Transforming Real Estate and Construction</div> <div>Organised by</div> <div>Gouvernement de la Région de Bruxelles-Capitale</div> <div>11.00 - 12.00</div> <div>Investing in Germany: Which segments and locations are currently in demand?</div> <div>Organised by</div> <div>RUECKER CONSULT</div> <div>14.30 - 15.00</div> <div>Living Sector Innovation: How France Fits into Europe's New Multifamily Investments</div> <div>Organised by</div> <div>REI-HABITAT</div> <div>15.30 - 17.00</div> <div>Tomorrow's Offices</div> <div>Presented by</div> <div>KNAUF</div> <div>18.00 - 19.30</div> <div>Portuguese Investment Conference</div> <div>Organised by</div> <div>APPI</div> <div>IBERIAN PROPERTY</div>	<div>9.30 - 10.30</div> <div>Madrid Conference</div> <div>Organised by</div> <div>MADRID</div> <div>11.00 - 12.00</div> <div>Invest in the Nordics – Introduction of large scale opportunities in safe and sustainable Iceland, a high-growth market</div> <div>Organised by</div> <div>Business Iceland</div> <div>14.30 - 15.30</div> <div>How to assess the financial impact of decarbonization?</div> <div>Organised by</div> <div>deepki</div> <div>16.00 - 17.00</div> <div>Barcelona Catalonia Keynote – The New Biomedical Hub: Redefining Life Sciences in Barcelona Catalonia</div> <div>Organised by</div> <div>Barcelona Catalonia</div> <div>18.30 - 19.30</div> <div>Cocktail ITA ICE</div> <div>Organised by</div> <div>ITA</div>	<div>10.00 - 11.00</div> <div>Italian Real Estate in the European Context: Outlook, Capital and Returns</div> <div>Organised by</div> <div>CHIOMENTI</div> <div>11.30 - 12.00</div> <div>Partner Session Wo2</div> <div>12.30 - 13.30</div> <div>10 Years of the Spanish Conference: 10 Reasons to Invest in Spain</div> <div>Organised by</div> <div>Spanish conference</div> <div>14.00 - 15.00</div> <div>Global Real Estate Compass: The Forces Defining Real Estate Markets</div> <div>Organised by</div> <div>BCG</div> <div>15.30 - 16.30</div> <div>European Logistics: Outlook and Investment Opportunities</div> <div>Organised by</div> <div>Crealasset MEDIA</div>	<div>9.00 - 10.00</div> <div>Networking Breakfast</div> <div>Organised by</div> <div>HOTEL IOI</div> <div>10.00 - 10.45</div> <div>Demand, absorption, and pricing benchmarks for developments</div> <div>Sponsored by</div> <div>HOTEL IOI</div> <div>11.30 - 12.30</div> <div>How Wellness Trends Are Shaping the Real Estate and Hospitality Industry</div> <div>Organised by</div> <div>TECHNOGYM</div> <div>14.00 - 14.45</div> <div>Development in the Leisure Segments</div> <div>Sponsored by</div> <div>ESPERANZA</div> <div>15.30 - 16.15</div> <div>Where to invest?</div>	

# Thursday 12 March

<div>9.30 - 12.30</div> <div>Audi I</div> <div>Columbia AI Day</div> <div></div> <div>By invitation only</div>		<div>12.30 - 14.00</div> <div>Majestic Hotel</div> <div>HTL Connection Lunch</div> <div></div> <div>By invitation only</div>		<div>14.45 - 14.45</div> <div>Audi I</div> <div>Columbia AI course for Challengers</div> <div></div> <div>By invitation only</div>		<div>18.30 - 19.30</div> <div>Grand Auditorium Stage</div> <div></div> <div>GLOBAL SPONSOR</div> <div></div> <div>Open to all</div>				
Leaders' perspective stage	Asset Class stage	Road to Zero stage	Main Room Gare Maritime	Harbour Room Gare Maritime	Geo Focus stage	UK Hub Verrière Grand Audi	Audi K	Debussy Room	Verrière Californie	HTL Connection stage
Palais 5	Palais 3	Palais 3	Gare Maritime	Gare Maritime	Palais Central (P-1)	Palais 1	Palais 4	Palais 3	Palais 5	C21 - Plage J. Macé
<div>10.00 - 11.00</div> <div>The Power of Partnership: Regeneration that Delivers Real Social Impact</div>	<div>10.00 - 11.00</div> <div>The Offices Workshop Part I: Global Trends, Local Markets - The Macro Impact</div> <div>Sponsored by</div> <div></div>	<div>10.00 - 11.00</div> <div>The Net Zero Reality Check: A Live Market Quiz &amp; Debate</div> <div>Organised by</div> <div></div>	<div>10.00 - 12.30</div> <div><b>DATA CENTERS SUMMIT</b> <small>by mipim</small></div> <div>From Bits to Bricks Part 2 - Designing, Building, and Financing AI-Ready Infrastructure</div>	<div>9.00 - 10.30</div> <div> ADI Occupiers Breakfast</div> <div>Organised by</div> <div></div> <div>Sur invitation uniquement</div>	<div>10.00 - 11.00</div> <div>LATAM Focus - Identifying Safe Havens Amidst Tension</div>	<div>8.30 - 10.00</div> <div>Industrial &amp; Logistics Breakfast</div> <div>Organised by</div> <div></div> <div>By invitation only</div>	<div>9.30 - 10.30</div> <div>NovaCity, the Vertical Mix: Shared spaces, Shared lives</div> <div>Organised by</div> <div></div>	<div>8.30 - 10.00</div> <div>Nordic Breakfast</div> <div>Organised by</div> <div></div>	<div>9.00 - 10.00</div> <div>Networking Breakfast</div> <div>Organised by</div> <div></div>	<div>10.00 - 11.00</div> <div>Bologna TEK: Investing in the new EU Hub on big data, AI and Entertainment</div> <div>Organised by</div> <div></div>
<div>11.30 - 12.30</div> <div>Investment Strategy Focus - Real Estate in Turbulent Times: Geopolitics and Macroeconomics Under the Microscope</div> <div>Sponsored by</div> <div></div> <div>Green Street News</div>	<div>11.00 - 12.10</div> <div>The Offices Workshop Part II: Evolving Occupier Needs - The Next-Gen Office</div> <div>Sponsored by</div> <div></div>	<div>11.30 - 12.30</div> <div>Purpose x Performance = Progress; the Built Environment at a Crossroads</div> <div>Organised by</div> <div></div>	<div>12.30 - 13.00</div> <div>Meet the Experts Networking Cocktail</div> <div>Sponsored by</div> <div></div>	<div>11.30 - 12.00</div> <div>Partner Session Vertical Sea</div>	<div>11.30 - 12.30</div> <div>USA: Innovation, Investment, Opportunity</div> <div>Organised by</div> <div></div> <div></div>	<div>10.15 - 11.00</div> <div>Panel Session "The Investable North"</div> <div>Organised by</div> <div></div>	<div>10.30 - 12.00</div> <div>Affordable housing: why the market can't do it alone</div> <div>Organised by</div> <div></div>	<div>11.30 - 13.30</div> <div>Capital Meets Climate: Unlocking Housing Through Brownfield Regeneration</div> <div>Followed by a networking cocktail</div> <div>Organised by</div> <div></div>	<div>10.00 - 11.00</div> <div>Unlocking Investment Opportunities: Branded Residences How data identifies future "brand-ready" destinations - and why some markets take off</div>	<div>10.00 - 11.00</div> <div>Unlocking Investment Opportunities: Branded Residences How data identifies future "brand-ready" destinations - and why some markets take off</div>
<div>14.00 - 15.00</div> <div>Investment Strategy Focus - Navigating the New Normal: Best Practice in Raising Capital</div> <div>Sponsored by</div> <div></div>	<div>14.00 - 16.00</div> <div> Healthcare Workshop - Senior Living &amp; Care: Balancing Demographic Demand and Investment Risk</div> <div>Sponsored by</div> <div></div> <div>carterwood</div>	<div>14.00 - 15.30</div> <div>Adapting for a Changing Climate: Regenerating Cities and Strengthening Urban Resilience</div>	<div>14.00 - 15.00</div> <div> L'IA change-t-elle le pouvoir dans la ville ? Elus, promoteurs, architectes face à la souveraineté numérique</div> <div>Organised by</div> <div></div>	<div>14.00 - 15.00</div> <div>Middle East Focus - Capital, Cities, and Megaprojects</div> <div>Sponsored by</div> <div></div>	<div>14.00 - 14.45</div> <div>Panel Session "Scotland's Housing Landscape"</div> <div>Organised by</div> <div></div>	<div>15.00 - 15.45</div> <div>A Tale of Two Northern Cities: Regeneration, Renewal and Diverging Paths – Perspectives From Tom Bloxham CBE MBE And George Clarke</div>	<div>14.00 - 15.00</div> <div>FDI in Focus: How Global Investment Flows Are Reshaping Real Estate Markets</div> <div>Organised by</div> <div></div>	<div>14.00 - 15.00</div> <div>Premio de ilQI al MIPIM di Cannes</div> <div>Organised by</div> <div></div>	<div>14.00 - 14.45</div> <div>Destination Trends</div> <div>Sponsored by</div> <div></div> <div>SwissLife</div> <div>Market Strategists</div>	
	<div>16.00 - 16.30</div> <div>Healthcare Workshop - Meet the Experts Networking</div> <div>Sponsored by</div> <div></div> <div>carterwood</div>		<div>14.00 - 15.00</div> <div>Partner Session Yespark</div> <div>Organised by</div> <div></div>	<div>15.00 - 16.00</div> <div>How regulatory changes for foreign investment in Saudi Arabia are increasing opportunities for international companies and positively impacting the real estate ecosystem in the Kingdom</div> <div>Organised by</div> <div></div>	<div>16.30 - 17.30</div> <div> Cocktail francophone</div>		<div>16.30 - 17.30</div> <div> CHALLENGERS</div> <div>Networking Cocktail</div>			



Palais 1

## Tuesday 10 March

8.30 - 10.00

Investor Breakfast

Organised by **Place**

10.15 - 11.00

Manchester's Dynamic Decade: A New £1bn Model for Good Growth

11.15 - 12.00

Capital, cities and connectivity: unlocking the UK's investment map

Organised by **ESTATES GAZETTE** In partnership with **AVISON YOUNG**

14.00 - 15.00

From Pitch to Place: How the UK is Attracting Global Investment Through Sport-Led Regeneration

16.15 - 17.00

Panel Session – "Meet Scotland"

Organised by **Place**

17.00 - 19.00

Scotland at MIPIM Reception

Organised by **Place**

## Wednesday 11 March

8.30 - 10.00

BPF UK Investor Breakfast  
By invitation only

10.15 - 11.00

The Next Generation of Investment – What Creative Strategies Should Cities and Regions be Deploying In Turbulent Times?

11.15 - 12.00

Middleton, Greater Manchester – Our Town, Our Future, a co-operative approach to regeneration

12.15 - 13.00

Delivering Real Returns on the Road to Energy Efficiency and Net Zero: Investment, Innovation, and Impact

14.00 - 14.45

Urban Reinvention & Resilience: Examples of Placemaking Having a Tangible Impact On Real Estate Investment

15.00 - 15.45

Future Living: Aligning Investment, Affordability, Sustainability, and Community Impact

16.00 - 16.45

Partner Session – Place North

Organised by **Place**

17.00 - 19.00

UK Hub: BPF Building our Future Drinks Reception

Organised by **BPF**

## Thursday 12 March

8.30 - 10.00

Industrial & Logistics Breakfast

Organised by **Place**

10.15 - 11.00

Panel Session – "The Investable North"

Organised by **Place**

11.15 - 12.00

Cities, capital, and local power: Urban regeneration in a devolved UK

Organised by **ing.**

14.00 - 14.45

Panel Session – "Scotland's Housing Landscape"

Organised by **Place**

15.00 - 15.45

A Tale of Two Northern Cities: Regeneration, Renewal and Diverging Paths. Perspectives From Tom Bloxham CBE MBE And George Clarke

C14

## Tuesday 10 March

10.00 - 10.45

The politics of place: what London's next chapter means for the built environment

11.00 - 11.45

Transport as an engine for growth

12.00 - 12.45

Reimagining use: alternative housing models for London

Sponsored by **Global Guardians**

14.00 - 14.45

Innovative housing delivery: unlocking planning and viability through public-private partnerships

15.00 - 15.45

Innovation hubs: connecting people, places and ideas through infrastructure

16.00 - 16.45

Building the World: Skills for London's global built environment

17.00 - 19.00

London Stand Opening Reception

## Wednesday 11 March

10.00 - 10.45

Asset or essential? Why the office is the newest tier of infrastructure

Sponsored by **ESTATES GAZETTE** In partnership with **BNP PARIBAS ASSET MANAGEMENT**

11.00 - 11.45

Adaptive reuse: balancing investment value and historic preservation

12.00 - 12.20

Keynote: London's economic outlook

14.00 - 14.45

A panel

Sponsored by **ESTATES GAZETTE**

15.00 - 15.45

Digital infrastructure for a smarter city

## Thursday 12 March

10.00 - 10.45

Function, flexibility, connectivity: London's approach to Life Sciences space

15.00 - 15.45

Materials first: Practical sustainability & adaptive reuse in the Built Environment

## Monday 9 March

16.15 - 17.45 – Salon Croisette

Housing Reboot Workshop  
Table francophone pendant le networking dirigé (workshop)

## Tuesday 10 March

14.00 - 15.00 – Harbour Room / Gare Maritime

Invest in France, why?

Sponsored by **PROLOGIS**

16.10 - 18.10 – Asset Class Stage (P3)

Data Centers Summit: From Bits to Bricks - Part 1: Securing Power, Sites, and Capital in the AI-Driven Investment Boom  
Table francophone pendant le networking dirigé (workshop)

17.30 - 18.30 – Leaders' Perspective Stage (P5)

Conférence de presse France

## Wednesday 11 March

9.00 - 10.00 – Harbour Room / Gare Maritime

Investment Guide: Unlocking Opportunities in French Regions

10.30 - 14.30 – Main Room & Harbour Room / Gare Maritime



By invitation only

16.00 - 17.30 – Harbour Room / Gare Maritime

Equality of opportunities in real estate  
Table francophone pendant le networking dirigé (workshop)

18.30 - 19.30 – Main Room / Gare Maritime

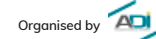
L'AFEX  
30 ans d'export, autant de perspectives !

Organised by **AFEX**

## Thursday 12 March

9.00 - 10.30 – Harbour Room / Gare Maritime

Petit déjeuner de l'ADI  
By invitation only



10.00 - 13.00 – Gare Maritime

Data Centers Summit: From Bits to Bricks - Part 2: Designing, Building, and Financing AI-Ready Infrastructure  
Table francophone pendant le networking dirigé (workshop)

Sponsored by **carterwood**

11.30 - 12.00 – Harbour Room / Gare Maritime

Partner Session  
Vertical Sea

14.00 - 15.00 – Harbour Room / Gare Maritime

L'IA change-t-elle le pouvoir dans la ville ? Élus, promoteurs, architectes face à la souveraineté numérique

Organised by **afd**

14.00 - 16.00 – Asset Class Stage

Healthcare Workshop -Senior Living & Care: Balancing Demographic Demand and Investment Risk  
Table francophone pendant le networking dirigé (network)

16.30 - 17.30 – Harbour Room / Gare Maritime

Cocktail francophone

C12

## Tuesday 10 March

14.00 - 15.00

Le Grand Paris peut-il redevenir un marché d'investisseurs ?

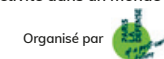
16.30 - 17.30

Grand Paris Express : les projets qui redessinent la carte des investissements

## Wednesday 11 March

10.00 - 11.00

Quartiers d'affaires internationaux : comment maintiennent-ils leur attractivité dans un monde en mutation ?



11.30 - 12.30

Grand Paris 2026 : Reprendre l'avantage dans la compétition mondiale

12.30 - 13.00

Ateliers du territoire

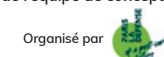


14.30 - 15.30

Data Centers : infrastructures, scalabilité - quelles stratégies ?

17.30 - 18.00

Rives Défense : place au projet urbain avec le dévoilement de l'équipe de concepteurs



## Thursday 12 March

10.00 - 11.00

Marchés locatifs en 2026 : signaux d'inflexion et perspectives pour le Grand Paris

11.30 - 12.30

Net Zero et tertiaire parisien : premiers résultats, nouvelles obligations, nouvelles valeurs

14.30 - 15.30

Capital Market : institutionnels, privés, family offices – qui finance quoi ?