



mipim®

CONFERENCES DRAFT PROGRAM

9 – 13 March 2026

Housing Matters! On Monday 9

Palais des Festivals, Cannes

MIPIM conferences attract a large and senior audience

High and increasing attendance

- More than 13 750 visitors on MIPIM 2025 conferences (+30% vs MIPIM 2024) – 6 761 unique visitors (+20%)
- 91 visitors per session on average at MIPIM 2025 (data excludes outstanding sessions such as Opening Keynote or Housing Matters that attracted each more than 1 000 people)

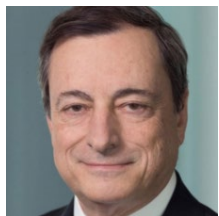
Qualitative audience

- 91% of 2025 official conference attendees were completely or very satisfied by the conference session they attended
- First population among audience is investors and media are well represented



MIPIM conferences welcome senior officials among speakers

A few examples from MIPIM 2025



Dr. Mario Draghi
Former BCE president
& Italian Prime
Minister



**Anaclaudia
Rossbach**
UN Under-Secretary-
General and Executive
Director, UN Habitat



**Sophie Hæstorp
Andersen**
Danish Housing &
Urban Planning Minister



Valérie Létard
French Housing
Minister



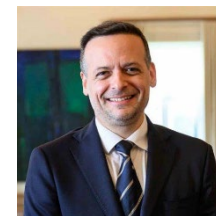
Sadiq Khan
London Mayor



Roberto Gualtieri
Rome Mayor



**José Luis
Martínez-Almeida**
Madrid Mayor



Harris Doukas
Athens Mayor

A few examples from MIPIM 2024



Sanna Marin
Former Prime Minister
& Head of government
of Finland

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Srettha Thavisin
Prime Minister of
Thailand



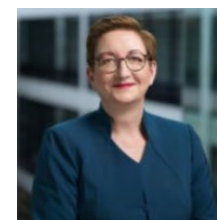
**Lord Dominic
Johnson**
UK Minister for
Investment



Lee Rowley
UK State Minister for
Housing, Planning and
Building Safety

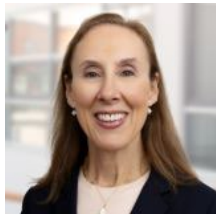


Eliza Reid
Iceland First Lady



Klara Geywitz
German Federal
Minister for Housing,
Urban development
and Building

Key leaders from the largest global investment companies always speak at MIPIM – a few examples from MIPIM 2025



Peggy Da Silva
CEO
PIMCO Prime Real Estate LLC



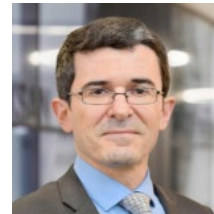
Jenny Hammarlund
EVP Investments,
Head of Europe
OTPP



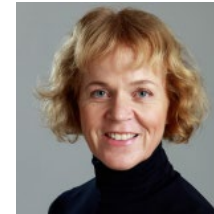
Eric Lang
Senior Managing
Director
Teacher Retirement System of Texas



Aldo Mazzocco
CEO & GM
Generali Real Estate S.p.A



Mahdi Mokrane
Co-head of Fund Mngt,
Head of Fund Mngt RE and
Invest. Strat. & Research,
CIO Europe ex-DACH
PATRIZIA



Helena Olin
Head of Real Assets
AP2



Sophie van Oosterom
Global Head of RE
CPP Investments



Stephan van Vliet
Group CIO
Zurich Insurance

- Mark Allan, CEO, **LandSec**
- Jennifer Andersson, Managing Partner, **NIAM**
- Ben Bannatyne, President of Prologis Europe, **Prologis**
- Stephanie Bensimon, Member of the Executive Committee, Member of the Board, Ardian France & Head of Real Estate, **Ardian**
- Anne Breen, Global Head of Real Estate, **aberdeen Investments**
- Farrah Brown, Head of Debt Capital Markets, EU & APAC, **Nuveen Real Estate**
- Paul Gibson, Chief Investment Office EMEA Direct Strategies, **CBRE IM**
- Jessica Hardman, CEO & Co-Founder, **Aboria Capital**
- Beverley Kilbride, Chief Operating Officer, Europe, **LaSalle IM**
- Sascha Klaus, CEO, **Berlin Hyp AG**
- Michael Lascher, Senior Managing Director and Global Head of Real Estate Debt Capital Markets, **Blackstone**

- Jason Lee, Head of Asia / Chief Investment Officer, **AEW**
- Fabrice Lombardo, Head of Real Estate, **Swiss Life Asset Managers France**
- Laurent Morali, CEO, **Kushner companies**
- John O'Driscoll, Global Co-Head Real Estate, **AXA IM ALTS**
- Sara Queen, Head of RE Equity and MD, **MetLife Investment management**
- Tom Roberts, Head of Strategic Investment, Private Markets, Asset Management, **Legal & General**
- Neil Slater, CEO, **Redevco BV**
- Victor Stoltenburg, Global Head of Investments, **Deka Immobilien Investment GmbH**
- Erik Vikbladh, Partner & Chief Investment Officer, **Areim**
- Dr. Ulrich von Creyzt, CIO, Real Estate Europe, **DWS**
- ...

MIPIM conferences will reinforce interactivity in 2026

More interactions with audience during sessions

- Possibility to ask questions in advance
- Time to meet the Experts after some sessions

Networking-rich events

- **More roundtable discussions** in MIPIM sessions (Housing Matters!, Equality of Opportunities, living Summit, Data centers,...) to foster networking
- **New formats:** interactivity reinforced at the **Road to Zero sessions of Thursday**, to meet more people and find solutions together



MIPIM 2026 Conference program will be organized around 4 main Stages, 5 pavilions deep dives and outstanding Summits

4 main stages

LPS (LEADERS PERSPECTIVE STAGE)

Get ahead of the curve with big picture topics incl. investment trends [\(158\)](#)

New this year:

- AI focus on Wednesday [\(143\)](#)
- PPP on Thursday (LPS, RTZ, UK)



ASSET CLASS STAGE

Network & learn with your peers at six comprehensive workshops on living, logistics, healthcare, offices, data centers & life sciences [\(114\)](#)

New this year: Data centers extended to 2 hours



ROAD TO ZERO STAGE

Find out about the many innovative initiatives on the road to net zero. Walk away feeling inspired to do more [\(89\)](#)

New this year:

Networking formats on Thursday (incl PPP)



GEOFOCUS STAGE

Focus on some key RE markets: Germany, the Nordics, Middle East, Africa, Asia, and Central and Eastern Europe. [\(93\)](#)

New this year: Latin America and Benelux



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5 pavilions deep dives

UK HUB

Explore the latest trends, opportunities and challenges in this dedicated stage for the UK

98 attendees on average last year



DESTINATION FRANCE STAGE New this year!

Explore the latest trends, opportunities and challenges in those dedicated conference sessions for France



LONDON

The London Stand brings together the city's key stake-holders (developers, investors, architects, and policymakers) to foster partnerships & attract international investment



GREATER PARIS STAGE BY BUSINESS IMMO

Discover the latest trends and developments of the Francilian real estate market



HTL CONNECTION

Deep dive into one of the most dynamic asset classes of the industry in this conference stage dedicated to hospitality, on the HTL connection Pavilion



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Outstanding summits

RE-INVEST

This closed-door event provides an exclusive opportunity for SWF, pension & insurance funds, and family offices to debate global RE investment strategies. 2025 guests represented more than \$700 Bn of RE



POLITICAL LEADERS SUMMIT

This closed-door Summit enables major city leaders to share perspectives. Among 2025 attendees were the Mayors of Athens, Copenhagen, Riga, Rome and the Minister of Housing and Urban Planning of Oman



FORUM DES TERRITOIRES

A closed-door Summit dedicated to French political leaders and decision makers, to share good practices, get insight from experts and find solution to current challenges



HOUSING MATTERS!

Housing Matters! brings together investors, developers, local authorities, associations and urban experts to effectively address the housing challenge by fostering strategic collaborations and sharing innovative visions. (1150)



DATA CENTRES

Designing, Building, and Financing AI-Ready Infrastructure
An operational deep dive to gain actionable intelligence on capturing long term value in Europe's fastest-growing infrastructure sector



EQUALITY OF OPPORTUNITIES IN RE

An insightful and networking session dedicated to foster equality of opportunities in Real Estate, strongly supported by European D&I associations in RE



They already committed to the 2026 conference program

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RE-INVEST SPONSORS



VIP LOUNGE SPONSOR



WORKSHOPS CONTENT PARTNERS

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WORKSHOP

Carterwood

DATA
CENTERS

Controls risk

OFFICES
WORKSHOP



ROAD TO ZERO



They already committed to the 2026 conference program

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Columbia University

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Barcelona Catalonia

Place Media Group

Oslo

Singapore tourism board

DIVERSITY & INCLUSION PARTNERS



FRAUEN IN FÜHRUNG
Initiative der deutschen Immobilienwirtschaft
für mehr Frauen in Führungspositionen e.V.



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Monday Programme: Housing Matters! – 14.00-20.00

Housing Matters! brings together investors, developers, local authorities, associations and urban experts to effectively address the housing challenge by fostering strategic collaborations and sharing innovative visions for tomorrow's housing.

With over 1,100 participants in 2025, Housing Matters! has become a must-attend MIPIM event



A highly interactive format: a blend of learning, networking and collaborative work

CONFERENCES

Inspiring testimonials from key players in the sector

Grand Auditorium



WORKSHOPS

A deep dive into actionable housing solutions

Salon Croisette





NETWORKING

Engage with key stakeholders, build meaningful relationships leading to future collaborations
Verrière Grand Audi



Tuesday Programme – draft as of December 2025

Leaders' Perspective stage	Asset class stage	Road to Zero stage	Other events inside Palais	Geo Focus stage	UK Hub	London stand	Other events
<p>14.00-15.00 Emerging Trends* ULI</p> <p>16.10-17.10 The global investors' vision</p> <p> 17.30-18.30 Conférence de presse France</p>	<p>14.00-15.00 Life Sciences</p> <p>16.10-18.10 Data Centres Summit – from bits to bricks Part 1 — Securing Power, Sites, and Capital in the AI-Driven Investment Boom</p>	<p>10.00-11.30 Housing Matters! Workshop: Making It Work: Scalable Solutions for Affordable, Sustainable Housing</p> <p>14.00-15.00 Your Yearly Briefing on Real Estate Decarbonisation: Investment, Trends and Policy</p> <p>16.10-17.10 Intelligent Transitions: AI and Technology Powering the Net-Zero Shift</p>	<p>13.00-14.00 Oslo* <i>Debussy</i></p> <p>14.00-15.00 BeNeLux Focus: Sector Divergence, Capital Flows, and Investment Strategy <i>Audi K</i></p> <p>15.00-16.00 The Opening keynote - Philippe Aghion <i>Grand Auditorium</i></p> <p>16.30-18.00 Horizon Léman* <i>Salon Croisette</i></p> <p>17.15-18.15 ESG Awards* <i>Grand Auditorium</i></p>	<p>14.00-15.00 Japan*</p> <p>16.10-17.10 Africa</p>	<p>08.00-10.00 Place North Breakfast*</p> <p>14.00-15.00 Delivering Real Returns on the Road to Energy Efficiency and Net Zero: Investment, Innovation, and Impact</p>	<p>10.00-10.45 Keynote: what London's next chapter means for the built environment 11.00-11.45 Transport, a growth engine 12.00-12.45 Innovation hubs 14.00-14.45 Innovative housing delivery: unlocking planning and viability through public-private partnerships 16.00-16.45 Building the World: Skills for London's Global Built Environment 17.00 London Stand Opening Reception In partnership with Opportunity London</p>	<p>08.00-14.00 The RE-Invest Summit <i>By invitation only</i></p> <p> 14.00-15.00 Choose France <i>Gare Maritime</i></p> <p>16.30-18.30 The Political Leader's Summit <i>By invitation only</i> <i>Gare Maritime</i></p> <p>From 19.00 Opening reception Open to all MIPIM participants <i>Hôtel Martinez</i></p>

Wednesday Programme – draft as of December 2025

Leaders' Perspective stage	Asset class stage	Road to Zero stage	Geo Focus stage	UK Hub	London stand	Debussy	Other events	Gare Maritime
<p>10.00-11.00 Lecture I: Understanding AI (For Real!): How It Actually Works and Why It Matters</p> <p>11.30-12.30 Lecture II: AI in RE Investment: What's Being Used, What's Possible, and What's Next?</p> <p>14.00-15.00 Lecture III: Data-Driven Site Selection: Insights and Lessons Learned from the Retail Sector</p> <p>15.30-16.30 Lecture IV: What Data Infrastructure Is, Why It Matters, and How Governments and Firms Can Most Effectively Invest and Collaborate to Create Value and Attract Investment?</p>	<p>10.00-12.00 The living workshop: Living in 2026: Delivering Scale and Sustainability in a Supply-Starved Market</p> <p>12.00-12.30 Meet the experts from the Living workshop</p> <p>14.00-17.00 The Logistics Forum: Global Shifts, ESG Pressures & Strategic Growth in Logistics Real Estate</p> <p>17.00-17.30 Meet the experts from the Logistics Forum</p>	<p>10.00-11.00 Show Me the Money: Is Decarbonisation Still Worth It?</p> <p>11.30-12.30 Decarbonising Occupied Buildings: Practical Pathways</p> <p>14.00-15.00 The Price of Resilience: Too Risky to Stay, Too Valuable to Leave?</p>	<p>10.00-11.00 Playbook for German Capital – Unlocking Opportunities</p> <p>11.30-12.30 Asia</p> <p>14.00-15.00 Nordic Focus — Capital Flows, Rebound Dynamics, and Strategic Positioning</p> <p>15.30-16.30 CEE</p>	<p>10.15-11.00 The Next Generation of Investment – What creative strategies should cities & regions deploy in turbulent times?</p> <p>12.15-13.00 Stadiums, Cities & the State: should govt referee football-led regeneration?</p> <p>14.00-14.45 Urban Reinvention & Resilience: examples of placemaking having a tangible impact on RE investment</p> <p>16.00-16.45 Future Living: aligning investment, affordability, sustainability and community impact</p>	<p>10.00-10.45 Digital infrastructure for a smarter city</p> <p>11.00-11.45 Adaptive reuse: balancing investment value and historic preservation</p> <p>12.00-12.30 Keynote: London's Economic Outlook</p>	<p>10.00-11.00 Dechert*</p> <p>15.30-17.00 Knauf*</p> <p>18.00-19.30 Portugal <i>Organized by APII*</i></p>	<p>09.00-10.30 Bouygues construction* <i>Salon Croisette</i></p> <p>11.00-12.00 Business Iceland* <i>Verrière Californie</i></p> <p>11.00-12.00 Ruecker Consult* <i>Salon Croisette</i></p> <p>12.30-14.00 Asia lunch <i>tbd</i></p> <p>14.30-15.30 Deepki* <i>Verrière Californie</i></p> <p>15.30-16.30 Kone* <i>Salon Croisette</i></p> <p>16.00-17.00 Barcelona Catalonia* <i>Verrière Californie</i></p>	<p>09.00-10.00 Temps des métropoles</p> <p>10.30-14.30 Forum des territoires <i>By invitation only</i></p> <p>16.00-17.30 Equality of opportunities in Real Estate</p> <p>18.30-20.00 AFEX*</p>



* Partner session

Thursday Programme – draft as of December 2025

Leaders' Perspective stage	Asset class stage	Geo Focus stage	Road to Zero stage	London stand / UK Hub	Other events	Gare Maritime
<p>10.00-11.00 The Power of Partnership: Regeneration that Delivers Real Social Impact</p> <p>11.30-12.30 Investment Strategy Focus – Real Estate in Turbulent Times: Geopolitics and Macroeconomics Under the Microscope</p> <p>14.00-15.00 Investment Strategy Focus – Navigating the New Normal: Best Practice in Raising Capital</p>	<p>10.00-12.30 The Offices Workshop: Embracing Change, Designing the Future</p> <p>14.00-16.30 The Healthcare Workshop: The Age of Opportunity: Investing in Europe's Senior Living and Care Market</p>	<p>10.00-11.00 Latin America</p> <p>14.00-15.00 Middle East</p>	<p>10.00-11.00 The Net Zero Reality Check: A Live Market Quiz & Debate <i>organized by GRESB*</i></p> <p>11.30-12.30 Kone*</p> <p>14.00-15.30 The Power of Partnership: Regeneration that Delivers Real Social Impact</p>	<p>08.00-10.00 Place North Breakfast* <i>UK Hub</i></p> <p>10.00-10.45 Function, flexibility, connectivity: London's approach to Life Sciences spaces <i>London stand</i></p> <p>15.00-15.45 Materials first: Practical sustainability & adaptive reuse in the Built Environment <i>London stand</i></p> <p>16.00-16.30 Tom Bloxham CBE MBE and George Clarke Closing UK Hub Keynote On The future of Regeneration and Housing <i>UK Hub</i></p>	<p>08.30-10.00 Nordic Breakfast* <i>Debussy</i></p> <p>9.30-12.30 Columbia AI course <i>By invitation only Audi I</i></p> <p>14.00-14.45 Columbia AI course <i>For Challengers only Audi I</i></p> <p>15.30-16.30 A++/MNG Arch <i>Audi A</i></p> <p>16.30-17.30 Challengers <i>Debussy</i></p> <p>18.30-19.30 MIPIM Awards <i>Grand Auditorium</i></p>	<p>09.00-10.30 ADI* <i>By invitation only Gare Maritime</i></p> <p>10.00-13.00 Data Centres Summit from bits to bricks Part 2 — Designing, Building, and Financing AI-Ready Infrastructure <i>Gare Maritime</i></p> <p>16.30-17.30 Cocktail francophone <i>Gare Maritime</i></p>

Stands Conference Programme

Tuesday 10 March

Geater Paris By Business Immo	London stand	HTL Connection
<p>14.00-15.00 Logement : Paris peut-il redevenir une place attractive pour les investisseurs ? Real Social Impact</p> <p>16.30-17.30 Grand Paris Express, infrastructures, clusters... : où en sont les grands projets urbains franciliens et qu'en attendent les investisseurs ?</p>	<p>10.00-10.45 Keynote: what London's next chapter means for the built environment 11.00-11.45 Transport, a growth engine 12.00-12.45 Innovation hubs</p> <p>14.00-14.45 Innovative housing delivery: unlocking planning and viability through public-private partnerships</p> <p>16.00-16.45 Building the World: Skills for London's Global Built Environment</p> <p>17.00 London Stand Opening Reception In partnership with Opportunity London</p>	<p>11.00-12.00 Overview of Business Travel in 2025 and beyond</p> <p>17.00-18.30 STR Performance Presentation followed by a Cocktail Reception</p>

Wednesday 11 March

Geater Paris By Business Immo	London stand	HTL Connection
<p>10.00-11.00 AI & Real Estate : faut-il tout miser sur les Data Centers ?</p> <p>11.30-12.30 Le Grand Paris dans la compétition internationale. Comment Paris se positionne par rapport à Londres, Milan, Madrid pour attirer les capitaux en 2026 ?</p> <p>14.30-15.30 Opérer l'immobilier pour créer de la valeur : coworking, coliving, résidences gérées. Les stratégies & initiatives dans le Grand Paris.</p> <p>16.30-17.30 Transformer les bureaux : les solutions de mises en œuvre à Paris ?</p>	<p>10.00-10.45 Digital infrastructure for a smarter city</p> <p>11.00-11.45 Adaptive reuse: balancing investment value and historic preservation</p> <p>12.00-12.30 Keynote: London's Economic Outlook</p> <p>14.00-15.00 Hotel Developments within the Luxury & Resort segments</p>	<p>10.00-11.00 Branded Residences</p>

Thursday 12 March

Geater Paris By Business Immo	London stand	HTL Connection
<p>10.00-11.00 Marché(s) locale(s) : qu'attendre pour 2026 sur le Grand Paris ?</p> <p>11.30-12.30 Environnement : quels sont les premiers retours sur les stratégies Net Zero Carbon des acteurs de l'immobilier tertiaire parisien ?</p> <p>14.30-15.30 Investisseurs institutionnels vs family offices : comment le paysage de l'investissement se redessine à Paris ?</p>	<p>10.00-10.45 Function, flexibility, connectivity: London's approach to Life Sciences spaces</p> <p>15.00-15.45 Materials first: Practical sustainability & adaptive reuse in the Built Environment</p>	<p>10.00-11.00 Unlocking Investment Opportunities: Conversions/Branded Residences session 2</p> <p>14.00-15.00 Destination Trends</p>

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Thank you

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