

MIPIM conferences will reinforce interactivity in 2026

More interactions with audience during sessions

- Possibility to ask questions in advance
- Time to meet the Experts after some sessions

Networking-rich events

- More roundtable discussions in MIPIM sessions (Housing Matters!, Equality of Opportunities, living Summit, Data centers,...) to foster networking
- New formats: interactivity reinforced at the Road to Zero sessions of Thursday, to meet more people and find solutions together



MIPIM 2026 Conference program will be organized around 4 main Stages, 5 pavilions deep dives and outstanding Summits

4 main stages

LPS (LEADERS PERSPECTIVE STAGE)

Get ahead of the curve with big picture topics incl. investment trends (158)

New this year:

- AI focus on Wednesday (143)
- **PPP** on Thursday (LPS, RTZ, UK)



ASSET CLASS STAGE

Network & learn with your peers at six comprehensive workshops on living, logistics, healthcare, offices, data centers & life sciences (114)

New this year: Data centers extended to 2



ROAD TO ZERO STAGE

Find out about the many innovative initiatives on the road to net zero.
Walk away feeling inspired to do more (89)

New this year:

Networking formats on Thursday (incl PPP)



GEOFOCUS STAGE

hours

Focus on some key RE markets: Germany, the Nordics, Middle East, Africa, Asia, and Central and Eastern
Europe. (93)

New this year: Latin
America and Benelux



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5 pavilions deep dives

UK HUB

Explore the latest trends, opportunities and challenges in this dedicated stage for the UK

98 attendees on average last year



DESTINATION FRANCE STAGE

New this year!

Explore the latest trends, opportunities and challenges in those dedicated conference sessions for France



LONDON

The London Stand brings together the city's key stake-holders (developers, investors, architects, and policymakers) to foster partnerships & attract international investment



GREATER PARIS STAGE BY BUSINESS IMMO

Discover the latest trends and developments of the Francilian real estate market



HTL CONNECTION

Deep dive into one of the most dynamic asset classes of the industry in this conference stage dedicated to hospitality, on the HTL connection Pavilion



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(xxx): average audience in 2025

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RE-INVEST

This closed-door event provides an exclusive opportunity for SWF, pension & insurance funds, and family offices to debate global RE investment strategies. 2025 guests represented more than \$700 Bn of RE



POLITICAL LEADERS SUMMIT

This closed-door Summit enables major city leaders to share perspectives. Among 2025 attendees were the Mayors of Athens, Copenhagen, Riga, Rome and the Minister of Housing and Urban Planning of Oman



FORUM DES TERRITOIRES

A closed-door Summit dedicated to French political leaders and decision makers, to share good practices, get insight from experts and find solution to current challenges



HOUSING MATTERS!

Housing Matters! brings together investors, developers, local authorities, associations and urban experts to effectively address the housing challenge by fostering strategic collaborations and sharing innovative visions. (1150)



DATA CENTRES

Designing, Building, and Financing Al-Ready Infrastructure
An operational deep dive to gain actionable intelligence on capturing long term value in Europe's fastest-growing infrastructure sector



EQUALITY OF OPPORTUNITIES IN RE

An insightful and networking session dedicated to foster equality of opportunities in Real Estate, strongly supported by European D&I associations in RE



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(xxx): average audience in 2025

They already committed to the 2026 conference program

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DATA CENTERS **Controls risk**

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ROAD TO ZERO





















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Monday Programme: Housing Matters! – 14.00-20.00

Housing Matters! brings together investors, developers, local authorities, associations and urban experts to effectively address the housing challenge by fostering strategic collaborations and sharing innovative visions for tomorrow's housing.

With over 1,100 participants in 2025, Housing Matters! has become a must-attend MIPIM event



A highly interactive format: a blend of learning, networking and collaborative work

CONFERENCES

Inspiring testimonials from key players in the sector

Grand Auditorium



WORKSHOPS

A deep dive into actionable housing solutions

Salon Croisette



NETWORKING

Engage with key stakeholders, build meaningful relationships leading to future collaborations Verrière Grand Audi



Tuesday Programme – draft as of December 2025

Leaders' Perspective stage	Asset class stage	Road to Zero stage	Other events inside Palais	Geo Focus stage	UK Hub	London stand	Other events
14.00-15.00 Emerging Trends* ULI	14.00-15.00 Life Sciences	10.00-11.30 Housing Matters! Workshop: Making It Work: Scalable Solutions for Affordable, Sustainable Housing 14.00-15.00 Unpacking the political drama - Your Yearly Briefing on Real Estate Decarbonisation	13.00-14.00 Oslo* Debussy 14.00-15.00 BeNeLux Focus: Sector Divergence, Capital Flows, and Investment Strategy Audi K 15.00-16.00	14.00-15.00 Japan*	08.00-10.00 Place North Breakfast* 14.00-15.00 Delivering Real Returns on the Road to Energy Efficiency and Net Zero: Investment, Innovation, and Impact	10.00-10.45 Keynote: what London's next chapter means for the built environment 11.00-11.45 Transport, a growth engine 12.00-12.45 Innovation hubs 14.00-14.45 Innovative housing delivery: unlocking planning and viability through publicprivate partnerships	O8.00-14.00 The RE-Invest Summit By invitation only FRANCE 14.00-15.00 Choose France Gare Maritime
16.10-17.10	16.10-18.10	16.10-17.10	The Opening keynote - Philippe Aghion	16.10-17.10	·	16.00-16.45	
The global investors' vision	global investors' Data Centres Summit –	Intelligent Transitions: AI and Technology Powering the Net-Zero Shift	Grand Auditorium 16.30-18.00 Horizon Léman* Salon Croisette 17.15-18.15 ESG Awards* Grand Auditorium	Africa		Building the World: Skills for London's Global Built Environment 17.00 London Stand Opening Reception In partnership with Opportunity London	16.30-18.30 The Political Leader's Summit By invitation only Gare Maritime
Conférence de presse France							From 19.00 Opening reception Open to all MIPIM participants Hôtel Martinez

^{*} Partner session

Wednesday Programme – draft as of December 2025

Leaders' Perspective stage	Asset class stage	Road to Zero stage	Geo Focus stage	UK Hub	London stand	Debussy	Other events	Gare Maritime
10.00-11.00	10.00-12.00	10.00-11.00	10.00-11.00	10.15-11.00	10.00-10.45	10.00-11.00	09.00-10.30 Bouygues construction* Salon Croisette	Temps des métropoles
Lecture I: Understanding AI (For Real!): How It Actually Works and Why It Matters 11.30-12.30 Lecture II: AI in RE	The living workshop: Living in 2026: Delivering Scale and Sustainability in a Supply-Starved Market 12.00-12.30 Meet the experts from	Show Me the Money: Is Decarbonisation Still Worth It? 11.30-12.30 Decarbonising	Playbook for German Capital – Unlocking Opportunities 11.30-12.30 Asia	The Next Generation of Investment – What creative strategies should cities & regions deploy in turbulent times? 12.15-13.00	Digital infrastructure for a smarter city 11.00-11.45 Adaptive reuse: balancing investment value and historic	Dechert*	11.00-12.00 Business Iceland* Verrière Californie 11.00-12.00 Ruecker Consult* Salon Croisette	FORME 10.30-14.30 Forum des territoires By invitation only
Investment: What's Being Used, What's Possible, and What's Next?	the Living workshop	Occupied Buildings: Practical Pathways		Stadiums, Cities & the State: should govt referee football-led regeneration?	preservation 12.00-12.30 Keynote: London's Economic Outlook		12.30-14.00 Asia lunch tbd	
14.00-15.00 Lecture III: Data-Driven Site	14.00-17.00 The Logistics Forum:	14.00-15.00 The Price of	14.00-15.00 Nordic Focus — Capital	14.00-14.45 Urban Reinvention &			14.30-15.30	
Selection: Insights and Lessons Learned from the Retail Sector	Global Shifts, ESG Pressures & Strategic Growth in Logistics Real	Resilience: Too Risky to Stay, Too Valuable to Leave?	Flows, Rebound Dynamics, and Strategic Positioning	Resilience: examples of placemaking having a tangible impact on RE			Deepki* Verrière Californie	
15.30-16.30	Estate		15.30-16.30	investment		15.30-17.00	15.30-16.30	
Lecture IV: What Data Infrastructure Is, Why It Matters, and How Governments and Firms	17.00-17.30 Meet the experts from the Logistics Forum		CEE	16.00-16.45 Future Living: aligning investment, affordability,		Knauf*	Kone* Salon Croisette 16.00-17.00 Barcelona Catalonia*	16.00-17.30 Equality of opportunities in Real Estate
Can Most Effectively Invest and Collaborate to Create Value and Attract Investment?				sustainability and community impact		18.00-19.30 Portugal Organized by APII*	Verrière Californie	FRANCE 18.30-20.00 AFEX*

^{*} Partner session

Thursday Programme – draft as of December 2025

Leaders' Perspective stage	Asset class stage	Geo Focus stage	Road to Zero stage	London stand / UK Hub	Other events	Gare Maritime
10.00-11.00 The Power of Partnership:	10.00-12.30 The Offices Workshop:	10.00-11.00 Latin America	10.00-11.00 The Net Zero Reality Check:	08.00-10.00 Place North Breakfast* UK Hub 10.00-10.45 Function, flexibility,	08.30-10.00 Nordic Breakfast* Debussy	O9.00-10.30 ADI* By invitation only Gare Maritime
Regeneration that Delivers Real Social Impact 11.30-12.30 Investment Strategy Focus – Real Estate in Turbulent Times: Geopolitics and	Embracing Change, Designing the Future	Editivitiened	A Live Market Quiz & Debate organized by GRESB* 11.30-12.30 Kone*	connectivity: London's approach to Life Sciences spaces London stand	9.30-12.30 Columbia AI course By invitation only Audi I	10.00-13.00 Data Centres Summit from bits to bricks Part 2 — Designing, Building, and Financing Al-Ready Infrastructure Gare Maritime
Macroeconomics Under the Microscope				15.00-15.45 Materials first: Practical sustainability & adaptive	14.00-14.45 Columbia Al course For Challengers only	
14.00-15.00 Investment Strategy Focus – Navigating the New Normal: Best Practice in Raising Capital	14.00-16.30 The Healthcare Workshop: The Age of Opportunity: Investing in Europe's Senior Living and Care Market	14.00-15.00 Middle East	14.00-15.30 The Power of Partnership: Regeneration that Delivers Real Social Impact	reuse in the Built Environment London stand 16.00-16.30 Tom Bloxham CBE MBE and George Clarke Closing UK Hub Keynote On The future of	Audi I 15.30-16.30 A++/MNG Arch Audi A	FRACE 16.30-17.30 Cocktail francophone Gare Maritime
				Regeneration and Housing UK Hub	18.30-19.30 MIPIM Awards Grand Auditorium	

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